



Welcome to Investor Day
Orbia Advance Corporation

Purpose-Driven.
Customer-Focused.
Addressing World
Challenges.



Safe Harbor

In addition to historical information, this presentation contains "forward-looking" statements that reflect management's expectations for the future. The words "anticipate," "believe," "expect," "hope," "have the intention of," "might," "plan," "should" and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title "Risk Factors" in the annual report submitted by Orbia to the Mexican National Banking and Securities Commission (CNBV). The forward-looking statements included herein represent Orbia's views as of the date of this presentation. Orbia undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law.

Welcome to Orbia's Investor Day

9:00AM

Welcome

Gerardo Lozoya Latapi & Josh Preneta
Investor Relations Director & Corporate Vice President of Strategy

Chairman's Remarks

Juan Pablo del Valle Perochena
Chairman of the Board

We Are Orbia

Sameer Bharadwaj
Chief Executive Officer

Enabling a Sustainable Future

Tania Rabasa Kovacs
Corporate Vice President of Sustainability and Corporate Affairs

Positioned to Grow in a Favorable Market Environment

Nick Ballas
Executive Vice President & President, Polymer Solutions | Vestolit

Gautam Nivarthu
Executive Vice President & President, Polymer Solutions | Alphagary

Building a Better Future

Maarten Roef
Executive Vice President & President, Building & Infrastructure | Wavin

10:50AM

BREAK

11:00AM

Growing More with Less

Gaby Miodownik
Executive Vice President & President, Precision Agriculture | Netafim

Enabling Advanced Connectivity

Peter Hajdu
Executive Vice President & President, Data Communications | Dura-Line

Mine to Market and Beyond

Gregg Smith
Executive Vice President & President, Fluorinated Solutions | Koura

Securing Future Growth

Shai Albaranes
Corporate Vice President of Innovation

Financial Outlook

Jim Kelly
Senior Vice President and Chief Financial Officer

Closing Remarks

Sameer Bharadwaj & Juan Pablo del Valle Perochena
Chief Executive Officer & Chairman of the Board

12:15PM

Q&A Session

1:00PM

Lunch | St. George CD Room



We Are Orbia | Global and Purpose- Driven



Sameer Bharadwaj
Chief Executive Officer



Key Messages

- 01** Harnessing the power of material science and innovation **to serve customer needs**, address world challenges and provide sustainable solutions
- 02** **Investing in profitable growth**, leveraging our **uniquely advantaged positions** to bring differentiated solutions to market
- 03** **Maximizing the value of integration** across Orbia and the value chains we participate in
- 04** Creating value as **good stewards of capital** and disciplined operators
- 05** Delivering **double-digit earnings growth** and returns to shareholders through stable, growing dividends

A photograph showing two people from behind, wearing blue long-sleeved shirts, leaning on a stone wall and looking out over a city. In the foreground, there is a large green lawn and a white classical building with a dome. In the background, a dense city skyline with many skyscrapers is visible under a blue sky with scattered white clouds.

Addressing the world's
biggest challenges

A Force for the World

Driven by purpose and unified by values, we choose to work on the toughest challenges

From mine to market, ground to home and lab to everyday life...

...we rely on our collective ingenuity and integration across the value chain to transform materials into greener, smarter, more efficient solutions

orb • bia

Orb

The Latin word for a spherical globe

Bia

A word from Greek mythology for the personification of force

OUR PURPOSE

**Advance
life around
the world**

CHALLENGES WE ADDRESS

- Sanitation and water management
- Health and well-being
- Food and water security
- Information access and connectivity
- Climate resilience and decarbonization

OUR VALUES



Be
Brave



Take
Responsibility



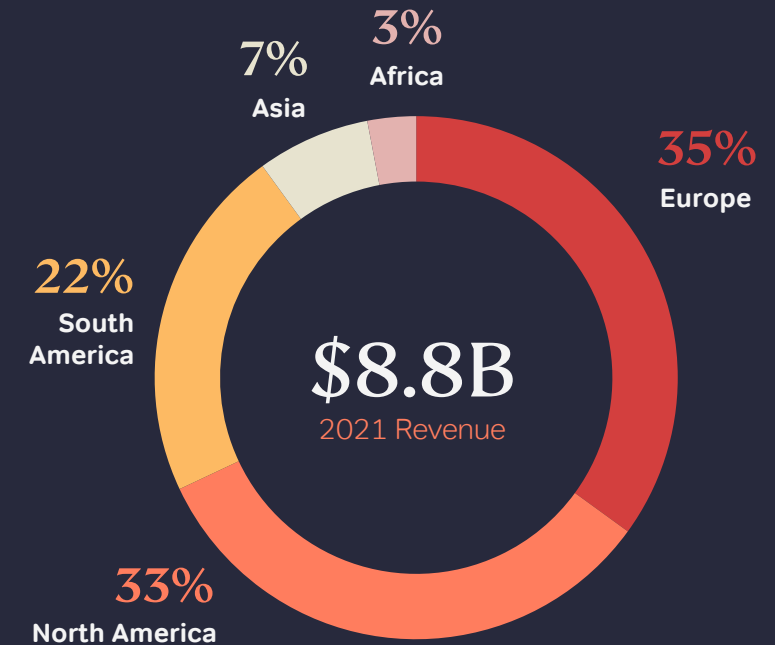
Embrace
Diversity

Global Imprint and Impact

Diversified Global Footprint



Revenue¹ by Region



ORBIA*
Mexican Stock
Exchange (BMV)

1953
Founded

22,350
Employees

US \$4.7B
Market cap²

US \$2.0B
EBITDA¹

23.3%
EBITDA
margin¹

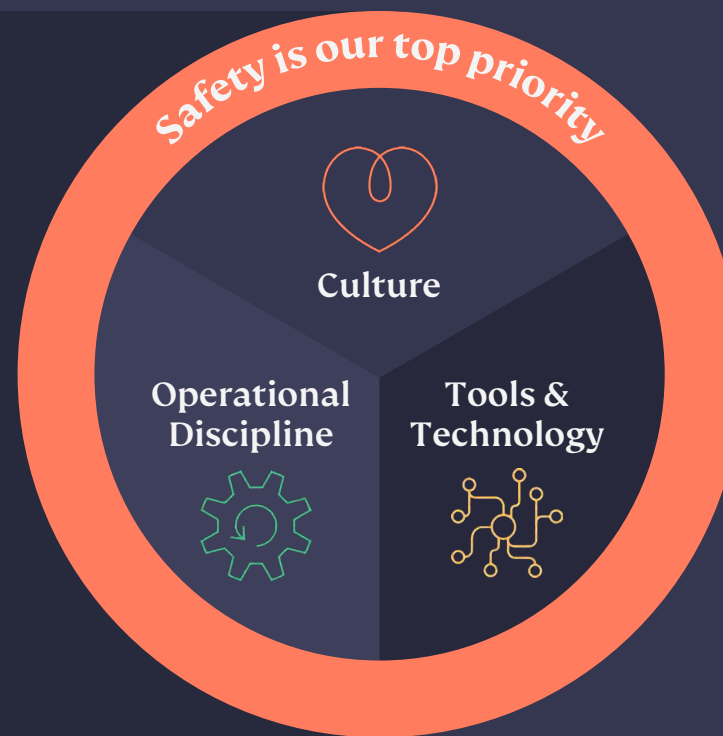
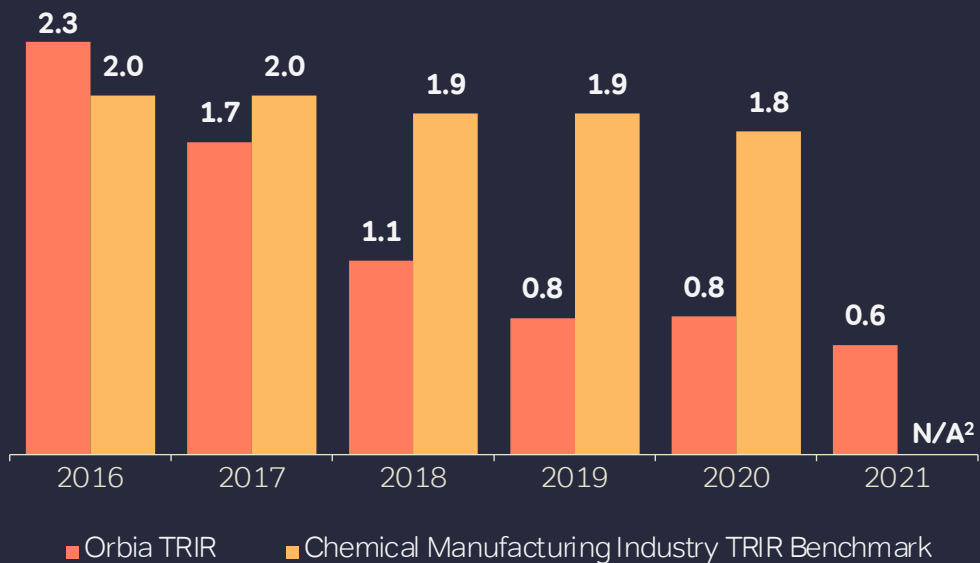
US \$572M
Free Cash Flow¹

+100 countries
Commercial
footprint

+50 countries
Operations
footprint

1. As of 12/31/21; 2. Market Cap as of 5/10/22

Safety of Our People and Communities Comes First



- 78% reduction in TRIR¹ 2015–2021
- 55% below industry benchmark in 2020

1. Total Recordable Incident Rate.

2. 2021 Chemical Manufacturing Industry TRIR Benchmark not published as of 05/12/22.

People are Our Most Valuable Asset



Global



Empowered



Diverse



**Owner's
mindset**



Talented

Our people strategy is to create enduring experiences for our employees. Three strategic pillars guide our actions:

Fulfillment

Fostering an inclusive culture

Women in leadership roles increased from 17% in 2018 to 22% in 2021

Development

Providing training, innovation and leadership resources

380,000 hours invested in 2021

Well-Being

Offering programs that promote wellness, balance and autonomy

First global mental health and well-being survey conducted in 2021

Leading Positions Across All Businesses

#1

Global specialty PVC producer¹

#1

in Europe

#1

Globally³

#1

in the U.S.⁴

#1

Global fluorspar producer⁵

#6

Global general PVC producer²

#1

in LATAM

TOP 3

in Europe⁴

V vestolit
alphagary

Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries

wavin

Leading global provider of innovative water management solutions for resilient construction

NETAFIM[™]

Global market leader in precision irrigation and other solutions that enable the world's farmers to grow more with less

dura-line

Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all

koura

Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage

1. IHS Markit (PVC – Capacity to produce by Process). 2. IHS Markit (PVC – Capacity to produce by Shareholder) 3. Company estimates. 4. Dun & Bradstreet interview with Data Communications sales teams & experts (Mar 2022). 5. Roskill Fluorspar 2020-2030 Outlook Report (2021).

Customer-Focused and Addressing World Challenges

Sanitation & Water Management



3 of 5

Business groups

Polymer Solutions
Building & Infrastructure
Fluorinated Solutions

Health & Well-Being



5 of 5

Business groups

Polymer Solutions
Building & Infrastructure
Precision Agriculture
Data Communications
Fluorinated Solutions

Food & Water Security



3 of 5

Business groups

Polymer Solutions
Building & Infrastructure
Precision Agriculture

Information Access & Connectivity



3 of 5

Business groups

Polymer Solutions
Data Communications
Fluorinated Solutions

Climate Resilience & Decarbonization



5 of 5

Business groups

Polymer Solutions
Building & Infrastructure
Precision Agriculture
Data Communications
Fluorinated Solutions

Providing Access to Clean Water and Sanitation

World Challenge

Access to clean water and sanitation critical as the world grows

Customer Solutions

Orbia provides PVC for use in pipes and fittings to deliver clean water and sanitation to people around the world

- PVC is safe, recyclable, durable and cost-effective
- PVC is lower carbon footprint compared to alternatives and UV-resistant

Orbia provides city-scale water management solutions

- Hot and cold water, soil and waste

~2B

People without access to clean drinking water in 2020

~4B

People without access to safely managed sanitation in 2020



1. Source: <https://www.unicef.org/press-releases/billions-people-will-lack-access-safe-water-sanitation-and-hygiene-2030-unless>

Enhancing Urban Climate Resilience

World Challenge

Cities worldwide are under stress with population growth, aging infrastructure, flooding, droughts, pollution and sinking land

Customer Solutions

Orbia provides resilient and sustainable urban infrastructure solutions to address systemic risks

- Stormwater management solutions enable municipalities to better manage cities through storms
- Indoor climate solutions improve building energy efficiency for homeowners
- Modular rainwater management systems protect tree growth in cities
- Water recycling systems enable developers to deploy natural vegetation green roofs using rainwater

~2B

Expected urban population growth through 2045; from 4 to 6B¹

1. <https://www.worldbank.org/en/topic/urbandevelopment/overview#1>



Helping the World Grow More with Less

World Challenge

By 2050, feeding a planet of 10 billion people will require an estimated 60% increase in agricultural production

>10B

World population
by 2050

Customer Solutions

Orbia delivers resource-efficient irrigation solutions to farmers for food security and responsible climate stewardship

- Precision irrigation solutions increase crop yields
- Greenhouse solutions help extend growing seasons
- Recycling and reuse services help farmers reduce waste
- Drip irrigation addresses carbon footprint of rice farming

<2%

Cultivated land
that's precision
irrigated

1. Source Sources: <https://blogs.worldbank.org/opendata/chart-globally-70-freshwater-used-agriculture> <https://wad.jrc.ec.europa.eu/irrigations>

Enabling Connectivity and Opening Access

World Challenge¹

Exponential increase in connectivity demand to widen internet access, enable remote working and scale cloud services

- ~\$90B in subsidies/funding in North America

Customer Solutions

Orbia delivers scalable connected infrastructure solutions to network providers; leader in North America

- FuturePath® durable and customized conduit solutions enable network providers to connect homes, communities and regions with lower costs and fewer environmental disruptions
- Ultra low friction conduit lining helps installers place fiber cables more efficiently and cost effectively
- Dura-Line Academy trains installers to effectively deploy Orbia solutions in the field

\$900B

Investment in cellular networks 2022-2027;
Data center investments to grow to \$500B

100M

Additional homes requiring fiber connections in North America and Europe by 2027

1. Sources: GSMA, Frost & Sullivan, RVA Market Research, IDATE, ITU, Orbia



Driving the Electrified Future

World Challenge

- Demand for lithium-ion battery storage is projected to reach 5-10 Terawatt hours (TWh) by 2030, from ~0.5 TWh today¹
- Fluorine is a key component of a lithium-ion battery, 10% by mass²
- Meeting fluorine demand for batteries will be challenging with concurrent growth in telecommunications, semiconductors and existing applications

Customer Solutions

High-value fluorinated materials for battery manufacturers

- Electrolyte salts and additives, fluoropolymer binders for cathodes
- Security of fluorine supply with the world's largest mine
- Local supply chains in Europe and North America; includes Europe's first electrolyte salt manufacturing joint venture
- Engineered materials from recycled batteries
- Working with customers to develop tailored performance materials

>30M

Electric vehicles sold worldwide annually by 2030

30kg

Fluorspar needed for 75KWH Model 3 car battery

1. External publication: Angewandte Chemie (Edition: DOI: 10.1002/anie.201901381) based on Munster University study (Dr. Martin Winters)

2. Inclusive of LiPF₆, PVDF, electrolyte additives and all upstream fluorine-based materials.



Orbia's Strategy for Value Creation

Three Key Focus Areas

1 Invest in profitable growth and innovation

- To leverage our uniquely advantaged position and cutting-edge technologies globally and at scale
- To serve our customers with new, differentiated solutions with an emphasis on decarbonization technologies

2 Maximize the value of integration across Orbia and the value chains we participate in

3 Create shareholder value by being thoughtful stewards of capital and disciplined operators

Execution of Our Strategy Drives Significant Earnings Growth

Annual EBITDA Growth Target 2022-2027



Polymer Solutions

8% – 10%



Building & Infrastructure

7% – 9%



Precision Agriculture

10% – 12%



Data Communications

>15%



Fluorinated Solutions

>15%



Orbia Total

11% – 14%

Growth Components

70% – 80%

Core Business:

Capturing above-market growth in spaces where we participate today

20% – 30%

Adjacent Products:

Bringing new, differentiated, value-added products to market

Adjacent Services:

Moving into value-added services

Geographic Expansion:

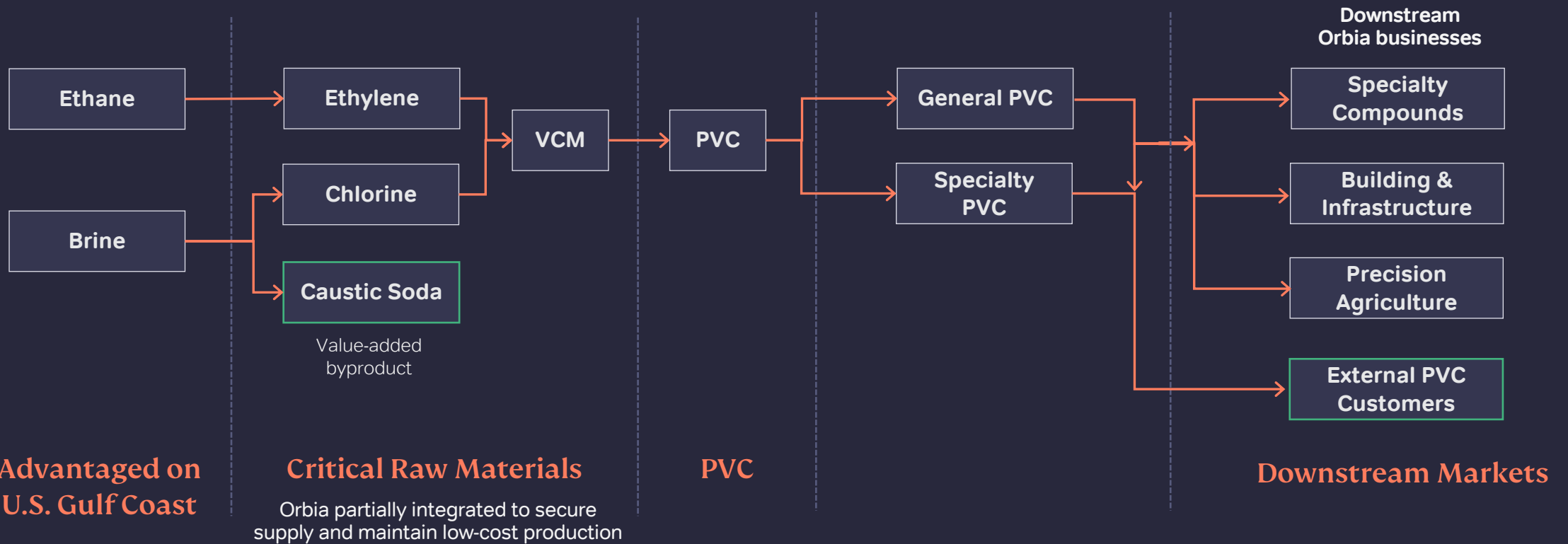
Leveraging our leadership positions to expand into new markets

Orbia Plans to Invest in Profitable Growth to Capture and Exceed Market Growth Rates

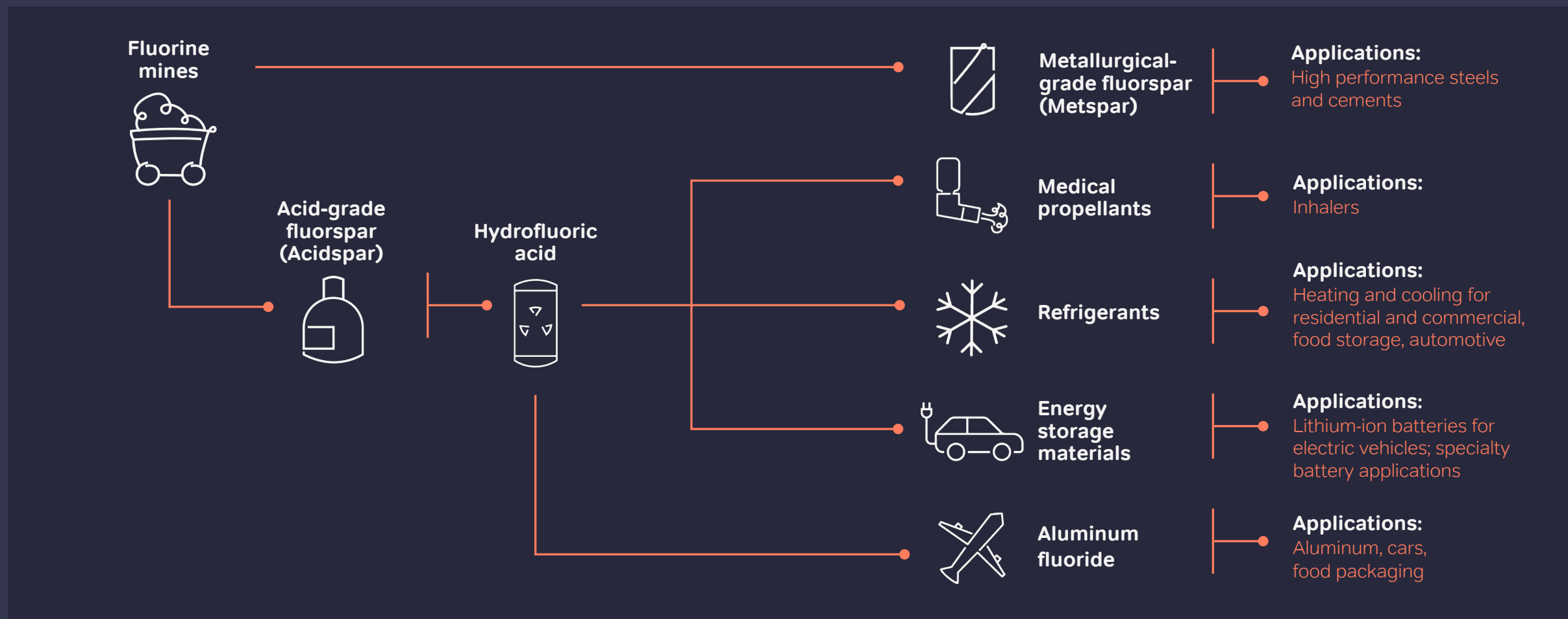
	Targeted Orbia Revenue Growth Rate +/-1% ¹	Market Growth Rate +/-1% ²	Market Growth Drivers
Polymer Solutions	~7%	~4%	<ul style="list-style-type: none"> • Basic needs for clean water, sanitation, building safety and medical products • Increasing urbanization • Long-term shift toward polymer-based clean water and sanitation systems
Building & Infrastructure	~6%	~5%	<ul style="list-style-type: none"> • Underlying construction growth • Long-term shift toward polymer-based clean water and sanitation systems • Increasing demand for stormwater management and indoor climate solutions
Precision Agriculture	~9%	~7%	<ul style="list-style-type: none"> • Adoption of high-efficiency and yield-improving irrigation systems • Conversion from flood to drip irrigation systems
Data Communications	~11%	~9%	<ul style="list-style-type: none"> • 5G network deployment • Data center adoption • Urban and rural network deployment
Fluorinated Solutions	~11%	~4.5%	<ul style="list-style-type: none"> • Demand for fluorinated materials in batteries; 5G & data center deployment • Lower global warming potential refrigerants and medical propellants
Weighted Average	8% – 11%	5% – 6%	

1. Orbia targets for time period 2022 – 2027; 2. 2022 – 27 Market Growth rates based on 3rd party and Orbia estimates, assuming stable commodity price environment

Vertical Integration Enables Low-Cost PVC Production and Security of Supply



Mine to Market Integration for Today and Tomorrow



Continuing to Realize Synergies Across Our Business Groups

Synergy Category	Vertical Integration	Innovation Mindset	Geographic Synergies	Asset Synergies
Description	<ul style="list-style-type: none"> • Supply security • Improved economics 	<ul style="list-style-type: none"> • Need sharing and collaborative solution development for true differentiation 	<ul style="list-style-type: none"> • Enter new markets more effectively • Leverage of regional resources and facilities 	<ul style="list-style-type: none"> • Share resources and best practices across business groups
Opportunities	<ul style="list-style-type: none"> • Increasing internal consumption of PVC, plasticizers and stabilizers 	<ul style="list-style-type: none"> • Fit-for-use precision irrigation pipe to reduce project costs • E-commerce platform 	<ul style="list-style-type: none"> • India, U.S., Indonesia • Shared service centers 	<ul style="list-style-type: none"> • Share IT, legal, people teams • Manufacturing excellence

Highly Disciplined Approach to Investments in Profitable Growth

70 - 80% of our growth is captured in core markets

- Rich pipeline of opportunities within our existing portfolio
- Projects are highly actionable, lower risk and within our control
- Expansions within current businesses and existing markets
- Growth comes at a cost of <4x EBITDA

Inorganic growth is a tool to execute our strategy

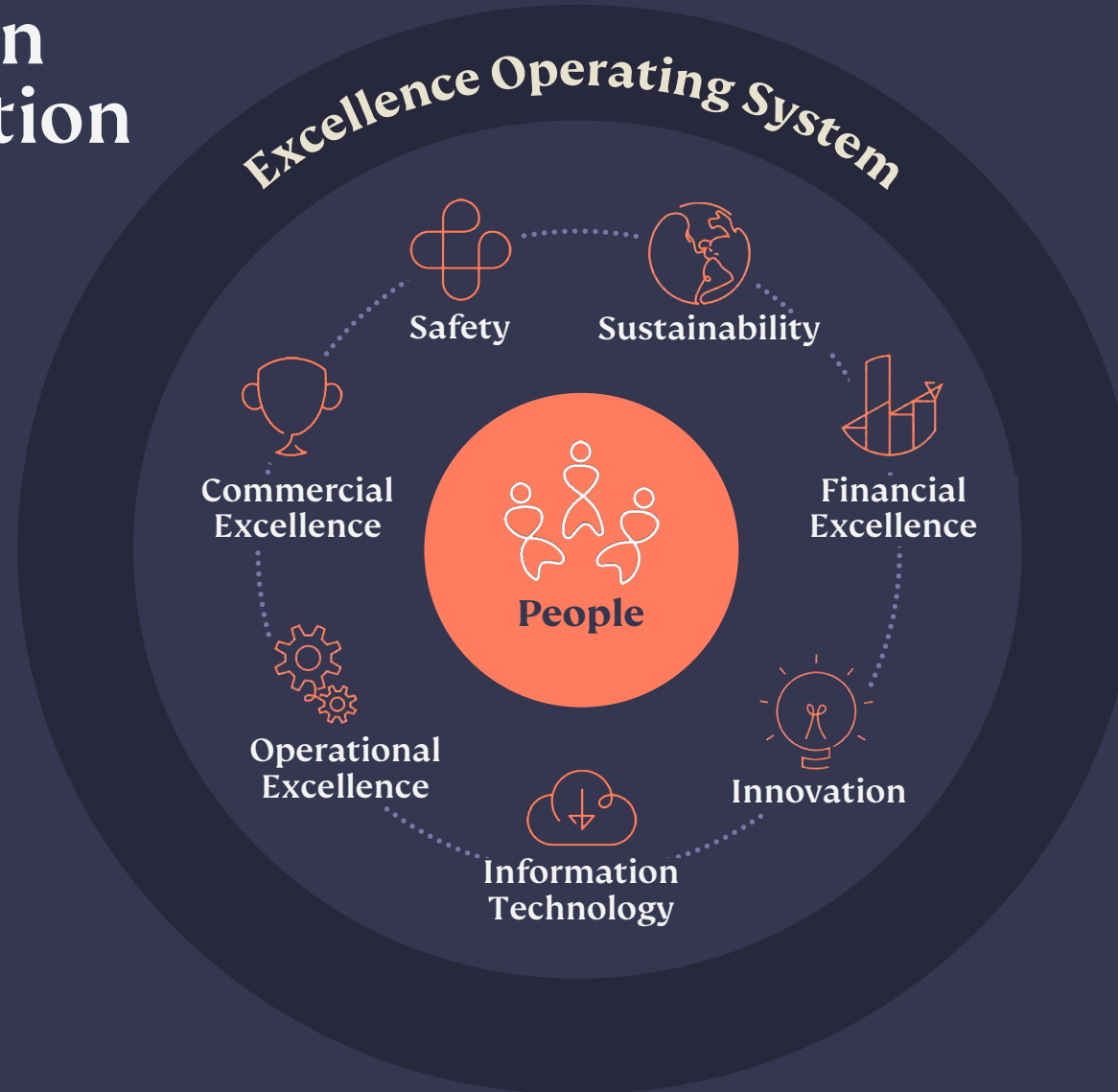
- We will consider acquisitions to enable speed to market, enter new geographies or to acquire technologies not currently in our portfolio
- Deals must have actionable synergies and attractive growth profiles
- Expected returns must exceed cost of capital with conservative assumptions and be ROIC-accretive in the mid-term



The Next Phase in Our Transformation

Deployment of an excellence operating system across our business groups

- Common tools, processes and playbooks
- Standardization of how we run our businesses



Example areas of benefits:

- ✓ Innovation
- ✓ M&A execution
- ✓ Safety tools and processes
- ✓ Cybersecurity policies
- ✓ Financial reporting standards
- ✓ Pricing execution
- ✓ Data-driven planning and solutions
- ✓ Talent attraction and retention

Accelerating Digital Transformation @ Orbia

Foundational IT

A modern, resilient, and secure core

- Aligned Enterprise Resource Planning (ERP) systems
- Risk-based cybersecurity capabilities
- Information and operational technology convergence

Customer-Centric Digital

Digitalized commercial excellence enablement

- E-commerce and digital portals
- Leveraging advanced pricing algorithms to improve margins
- Automation of sales and service capabilities to ensure customer focus

Future-Fit Digital

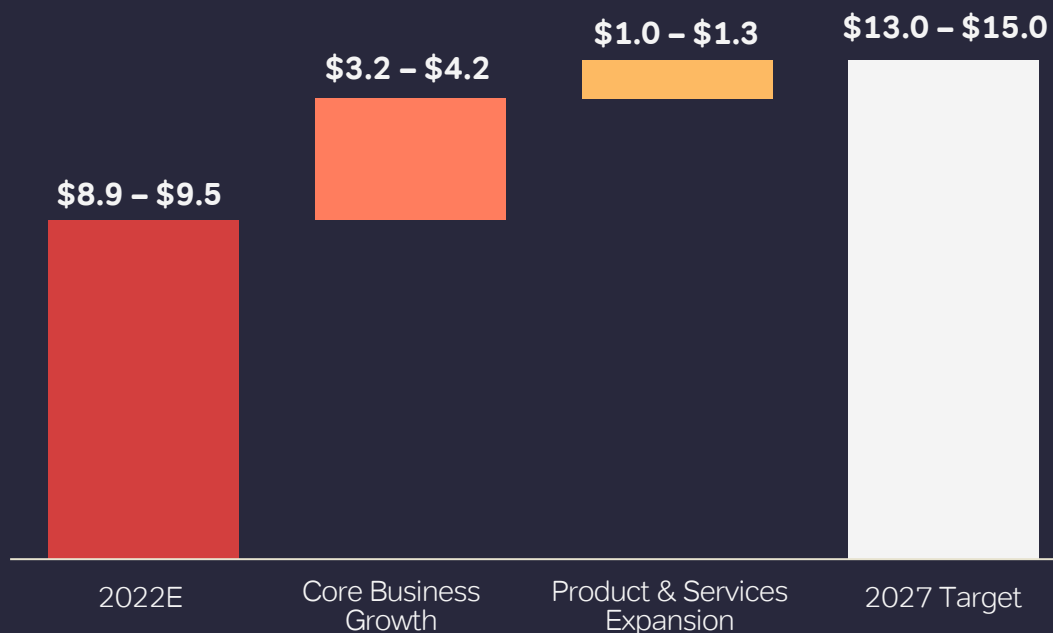
Harnessing innovation, data and analytics

- Learning through focused proof-of-concepts
- Data as an asset and growing analytics skills
- Collaborating with ecosystem partners and platforms

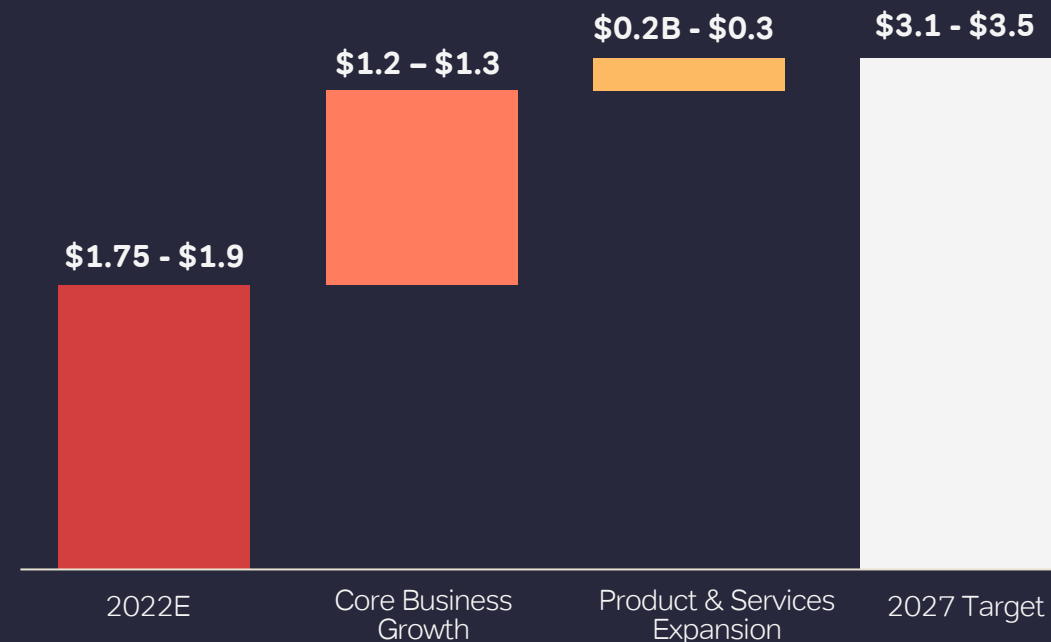


Target CAGR¹ 2022-2027: Revenue 8 – 11% and EBITDA 11% – 14%

Orbia Revenue Target (in \$B)



Orbia EBITDA Target (in \$B)



Target EBITDA margin of 22 – 24% in 2027

1. Compounded annual growth rate

Experienced in Complex Operating Environments

Areas of Focus

Cyber/Compliance

- Cybersecurity risk
- Ethics and compliance

Operational

- Mine safety and tailings management
- Chemical process and transportation safety

Regulatory/Liabilities

- Regulatory risks

Systemic

- Macroeconomic, supply chain/logistics, labor risks
- Climate risks

Management Approaches

- World-class cybersecurity team
- Strong Code of Ethics; extensive worldwide training; reporting hotline

- Strict operating protocols for underground activities; significant investments in mine safety technology and in upgrading and modernizing tailings dams
- Focused and consistent efforts to enhance safety of chemical operations and transportation-related activities; systematic crisis response plans

- Proactive engagement with regulatory bodies to enable transition to lower GWP products (F-gas regulation in Europe, AIM act in U.S.)

- Resilient businesses, secure supply chains, very low employee turnover
- Hurricane response planning; diversified manufacturing base; promotion of circular approaches in manufacturing

Resilience Throughout Economic Cycles

Financial

- Low leverage and conservative approach to our balance sheet, targeting Net Debt/EBITDA <2.5
- Operating cash flow in excess of 60% of EBITDA
- Ready access to additional debt at favorable terms

Structural

- Low-cost positions in Polymer Solutions and Fluorinated Solutions, profitable even in challenging market conditions
- Integration into PVC provides security of supply and advantages to downstream businesses

Investment Thesis

- 01** Harnessing the power of material science and innovation to **serve customer needs**, address world problems and provide sustainable solutions
- 02** **Investing in profitable growth**, leveraging our **uniquely advantaged positions** to bring differentiated and value-added solutions to market
- 03** **Maximizing the value of integration across Orbia** and the value chains we participate in
- 04** **Creating value** as good stewards of capital and disciplined operators
- 05** **Delivering double-digit earnings growth** and returns to shareholders through stable, growing dividends



Enabling a Sustainable Future

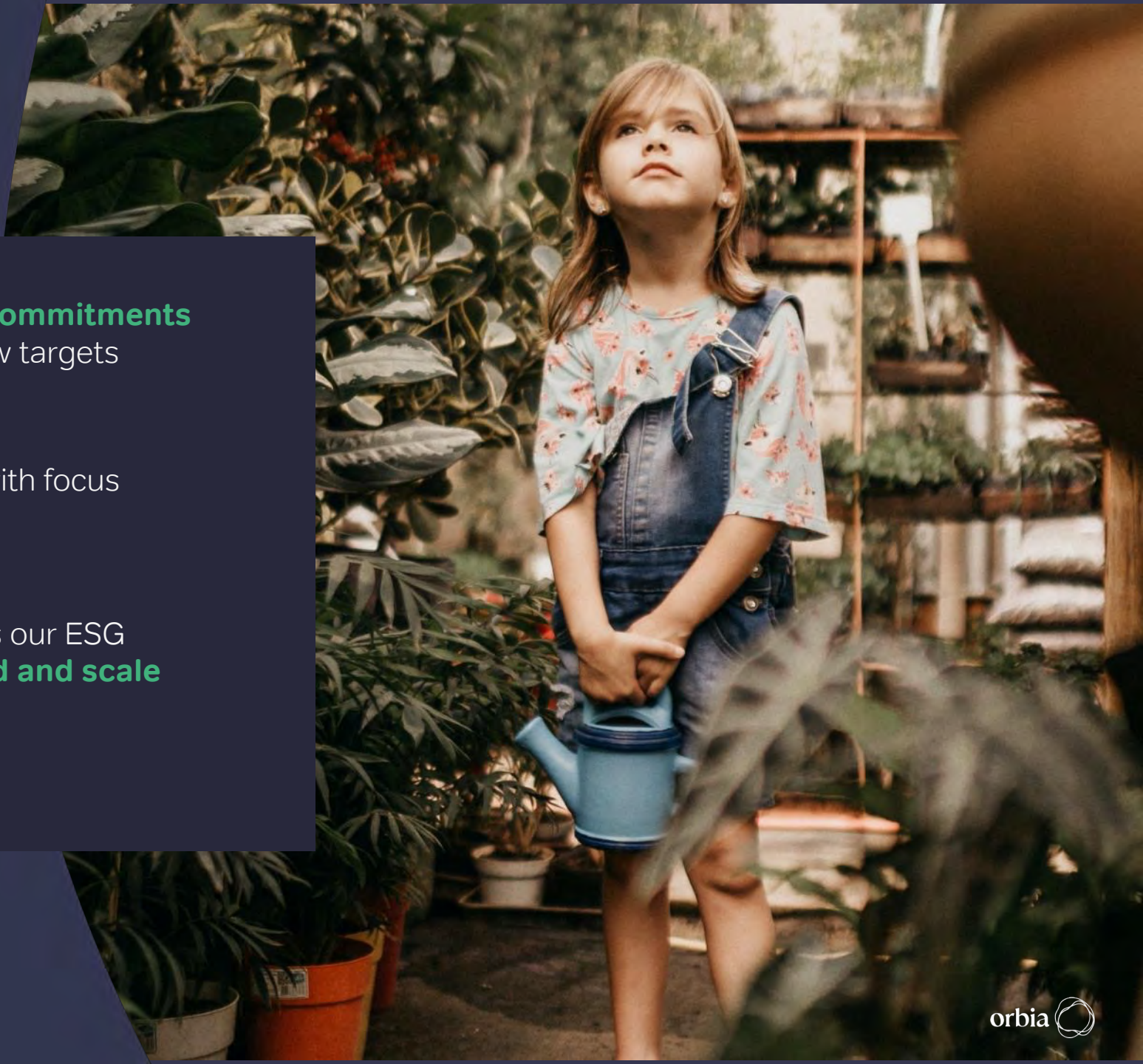


Tania Rabasa Kovacs
Corporate Vice President of
Sustainability and Corporate Affairs



Key Messages

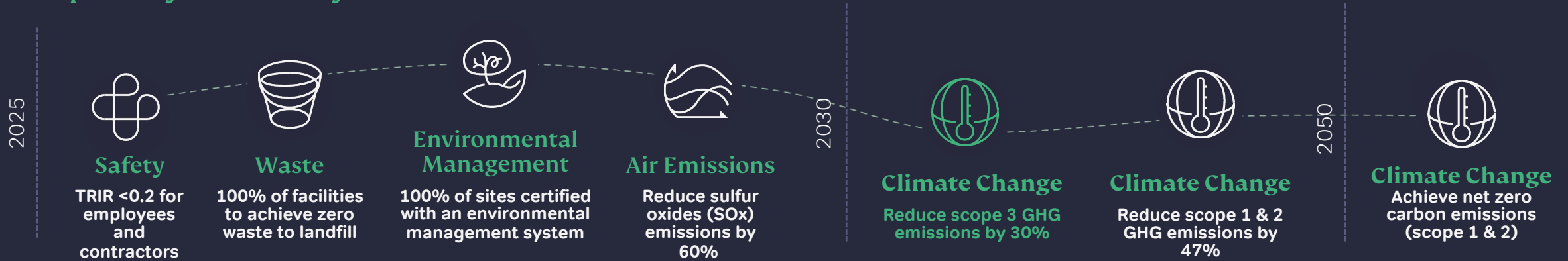
- 01** Progressing on our **science-based commitments to carbon neutrality** and setting new targets
- 02** Aspiring at going **beyond net zero** with focus on customers
- 03** Strong governance structure enables our ESG ambitions to **create impact at speed and scale**



Progressing on Our Path to Carbon Neutrality and Setting New Targets



Our pathway¹ is backed by science-based commitments



We are progressing towards meeting our goals:

-10%

Scope 1 & 2 emissions vs. 2019 baseline

-8%

Scope 3 emissions vs. 2019 baseline

-21%

SOx emissions vs. 2018 baseline

Our progress is being recognized by third parties:



1. Baseline year is 2019, except for Air Emissions for which a 2018 baseline applies.

Aspiring to Net Zero With Focus on Customers

Decarbonization and sustainability solutions guide our work in material science and innovation

Running Low-Impact and Resilient Operations



Seeking opportunities to minimize or eliminate negative impact, while implementing projects to become climate-resilient

Delivering Sustainable Solutions



Developing products and services with improved environmental performance and supporting the United Nations Sustainable Development Goals (SDGs)

Seeding New Businesses for a Net-Positive World



Accelerating new technologies and business models for a net-positive world

This framework allows us to operate and grow sustainably

Running Low-Impact and Resilient Operations Across Business Groups



Optimizing for Efficiency

- Installation of more efficient equipment
- Co-generation in place and plans to implement tri-generation at relevant sites



Transitioning to Renewables

- Renewables increased 28% in 2021 vs. 2020



Reusing and Reclaiming Water

- Implementing technologies to enable reuse of process water



Reducing Waste

- 39% of our plants are zero waste to landfill



Using Recycled Content

- Building and Infrastructure recycled content in products at 25% by 2025
- Precision Agriculture recycled content in dripper lines at 45% by 2030

We aspire to be a global leader in sustainable development, based on how we conduct our business

Delivering Sustainable Solutions



Health & Well-Being

Resins and compounds used for essential medical applications
Medical propellants used in asthma treatment

Data Consumption & Connectivity

Wide range of connectivity infrastructure and materials for fiber cables

Food & Water Security

Precision irrigation solutions save up to 50% water compared to other methods and promote sustainable and resilient agricultural practices
Water management solutions provide access to drinking water while reducing loss in water networks

Orbia is contributing to addressing the United Nations' Sustainable Development Goals (SDGs)



Climate Resilience & Decarbonization

Indoor Climate Solutions increase energy efficiency by 34%

Advanced fluorine materials improve lithium-ion battery performance, a key enabling technology in the transition to cleaner sources of energy

New low-GWP propellants and refrigerants have competitive carbon footprint compared to alternative technologies

Sanitation & Water Management

Resins and water pipes for housing and infrastructure provide access to better sanitation

Caustic soda and chlorine used for water treatment and other cleaning agents

Through our Corporate Social Responsibility initiatives, we leverage our solutions to make communities more resilient

Seeding New Businesses for a Net Positive World



We are exploring several sub-categories in the broad Climate Tech¹ space where we can add value:



Energy

Production, development and distribution of alternative fuels and net zero GHG emission sources of energy



Mobility & Transport

Transition to electrical vehicles and other solutions for reduced GHG emissions from transportation



Food, Agriculture & Land Use

Efficient solutions to meet the increase in demand for food without increasing GHG emissions, and improving soil health



Heavy Industry

Efficient processes, materials used and products for reducing GHG emissions for manufacturing



Built Environment

Efficient construction and building operations methods

Making strategic investments through Orbia's Corporate Venture Capital Fund:



Innovates water electrolysis technology for the very large-scale production of green hydrogen

www.verdagy.com



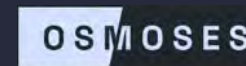
Manufactures engineered battery materials using valuable elements reclaimed from spent lithium-ion batteries

www.ascendelements.com



AI and deep learning technology for pest control process in agriculture

<https://greeneye.ag/>



Utilizes membrane technology to transform industrial chemical separations with innovative molecular filters

www.osmoses.com



Provides cloud-based stormwater monitoring platform to offer real-time data and insights to water utility industry

www.stormsensor.io

1. Source: PWC, The State of Climate Tech, 2020.

Strong Governance Structure Enables Our ESG¹ Ambitions

Effective Board Oversight & Risk Management

- ✓ Board of Directors oversees ESG strategy through Corporate Practices & Sustainability Committee
- ✓ The Audit Committee assists the Board in identifying, assessing and mitigating risks through the Critical Risk Committee (CRC) chaired by the CEO and comprised of functional and business leaders

Robust Governance Structure at the Enterprise Level

- ✓ Since 2021, a performance-driven ESG metric is tied to annual compensation for senior managers
- ✓ Orbia's VP of Sustainability is a member of the leadership team



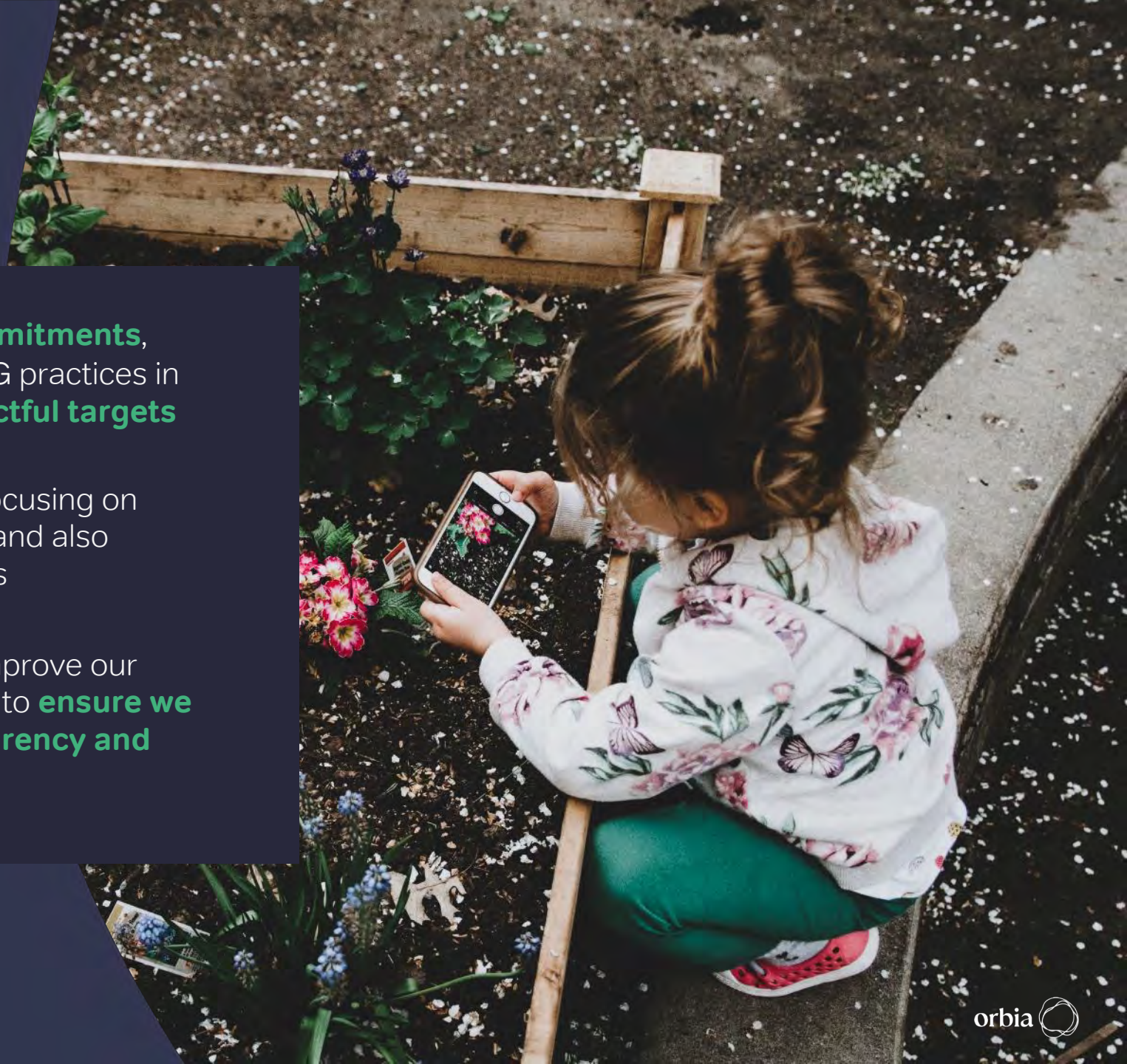
1. Environmental, Social and Governance

Key Takeaways

01 We have established **ambitious commitments**, made significant **progress** across ESG practices in the past few years and set **new impactful targets**

02 We will **deliver long-term value** by focusing on climate action both in our operations and also through our offerings and investments

03 We will continually **raise the bar** to improve our already strong **governance** structure to **ensure we achieve our ambitions with transparency and accountability**



Orbia's Sustainability Reporting Suite



DOWNLOAD REPORT



DOWNLOAD REPORT



DOWNLOAD REPORT

Learn more at orbia.com/sustainability



Polymer
Solutions

Positioned to Grow in a Favorable Market Environment



Nick Ballas

**Executive Vice President & President,
Orbia Polymer Solutions (Vestolit)**



Key Messages

- 01** **Leading market position** in polyvinyl chloride (PVC) resins and polymer compounds with state-of-the-art operational platform
- 02** **Low-cost position** driven by vertical integration and access to U.S. Gulf Coast economics with an advantaged geographic footprint that provides access to attractive end markets
- 03** **Best-in-class specialty product portfolio** with downstream access to high-value applications through Specialty Resins and Compounds businesses
- 04** **Well-positioned** to grow and take advantage of favorable market dynamics through capacity expansions and bolt-on opportunities



V vestolit
alphagary

An industry leader in the production of PVC resins, polymer compounds and derivative chemicals

Enabling solutions for:

- Clean water and sanitation
- Affordable housing and infrastructure
- Food and water security
- City-scale water management

#1 Specialty PVC producer globally²

#6 Resins producer globally

#1 Latin America

#1 Compounds in global markets served

#1 Derivatives in Mexico

\$3.5B¹

2021 Revenues
3-year CAGR: 11.8%

\$1.1B

2021 EBITDA
3-year CAGR: 28.9%

80+

Countries served

33.0%

2021 EBITDA margin
3-year average: 24.4%

28

Production sites

11

R&D centers in Mexico, U.S., UK, Germany and India

3.6K

Employees



1. All figures as of year-end 12/31/21. CAGR for 2019 – 2021.

2. IHS Markit (2022 Edition - Fall 2021 update, PVC - Capacity to produce)



Polymer Solutions

Addressing Customer Needs and World Challenges

Population Growth

10B

People are expected to live on Earth by 2050—25% more than today¹

Life Expectancy

77 years

By 2050, compared to 72.5 today¹

Urbanization

68%

Of world population living in urban areas by 2050, compared to 56% today²

PVC

Provides difficult-to-replicate characteristics:

- Cost-efficient polymer
- Lower carbon footprint by weight than alternatives
- UV protection with no carbon black
- Durability required for long-life applications
- Barrier properties for medical uses
- Highly recyclable

Derivative Products

Offers essential products for critical end-uses:

- Building
- Automotive
- Water treatment
- Cleaning and sanitation
- Medical and pharmaceutical
- Food and beverage

Clean Water & Sanitation



Affordable Housing & Infrastructure



Food & Water Security



City-Scale Water Management



Safe Medical Products



1. United Nations, Department of Economic and Social Affairs, Population Division, World Population Prospects 2019.

2. United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects: The 2018 Revision.

Applications for Advancing Life | Robust Growth Potential



Building

PVC:

Flooring, windows, carpets, wire and cable, roofing

Derivatives:

Paint and coatings, adhesives, alumina

3.5%

CAGR 2030¹



Infrastructure

PVC:

Pipes and fittings

4.0%

CAGR 2030¹



Cleaning & Sanitation

Derivatives:

Soaps and detergents, wipes and tissues, bleach and other cleaning products

4.9%

CAGR 2025⁵



Automotive

PVC:

Artificial leather, sealants, wrappings

Derivatives:

Alumina

3.7%

CAGR 2030⁶



Water Treatment

Derivatives:

Chlorine-based products for disinfection, additives to adjust water PH

7.4%

CAGR 2029⁴



Medical & Pharmaceutical

PVC:

Blood bags, catheters, dialysis equipment, tubing, surgical gloves, oxygen masks

6.2%

CAGR 2030²



Food & Beverage

PVC:

Can coatings and films for food preservation

Derivatives:

Cardboard packaging, food additives

4.8%

CAGR 2027³

1. Future of Construction, Marsh, Guy Carpenter, Oxford Economics, September 2021, pg. 33. Housing and infrastructure.

2. Statista, Disposable medical supplies, November 2021.

3. Statista, Food market global, March 2022.

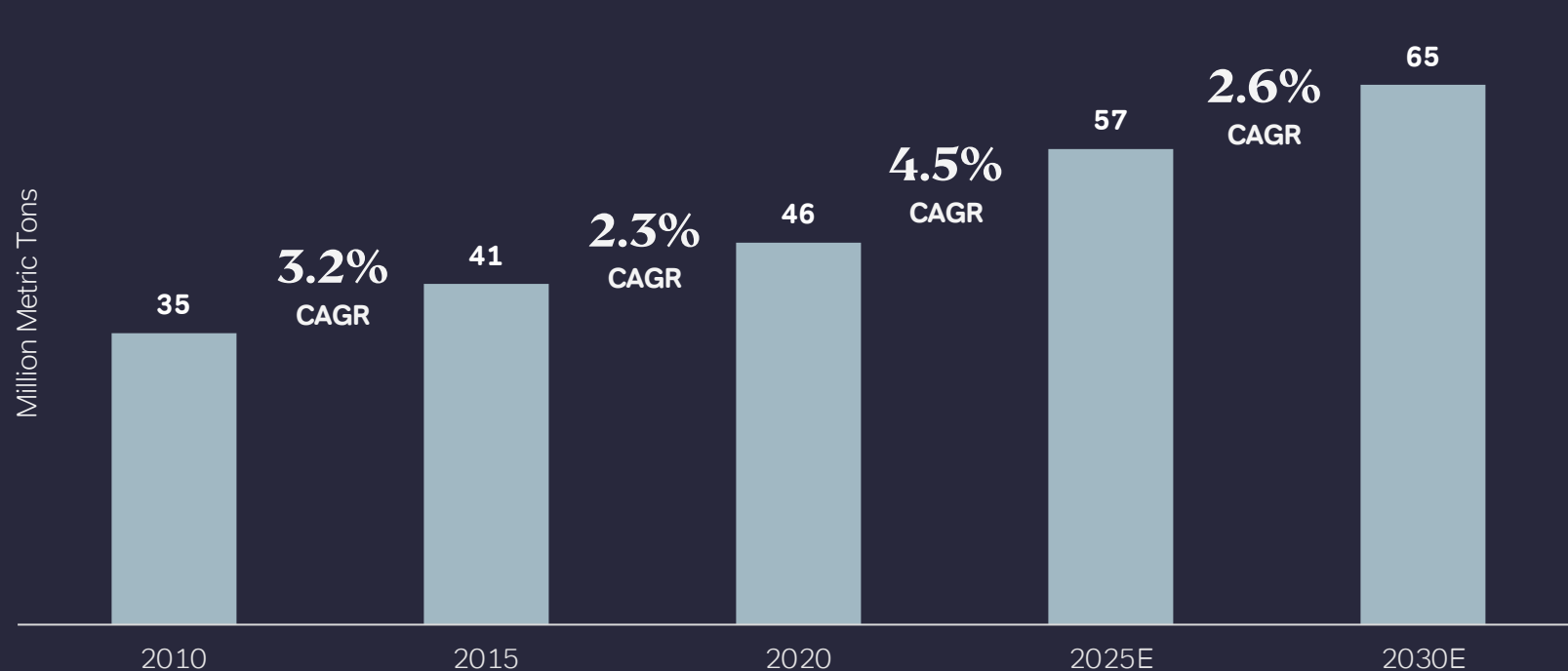
4. Statista, Water and Wastewater treatment, March 2022.

5. Statista, Global household cleaners' market, October 2021.

6. ResearchAndMarkets.com Global Automotive Market, October 2021.

Strong, Stable PVC Demand Growth Over Decades

Global PVC Demand¹ 2010 – 2030E



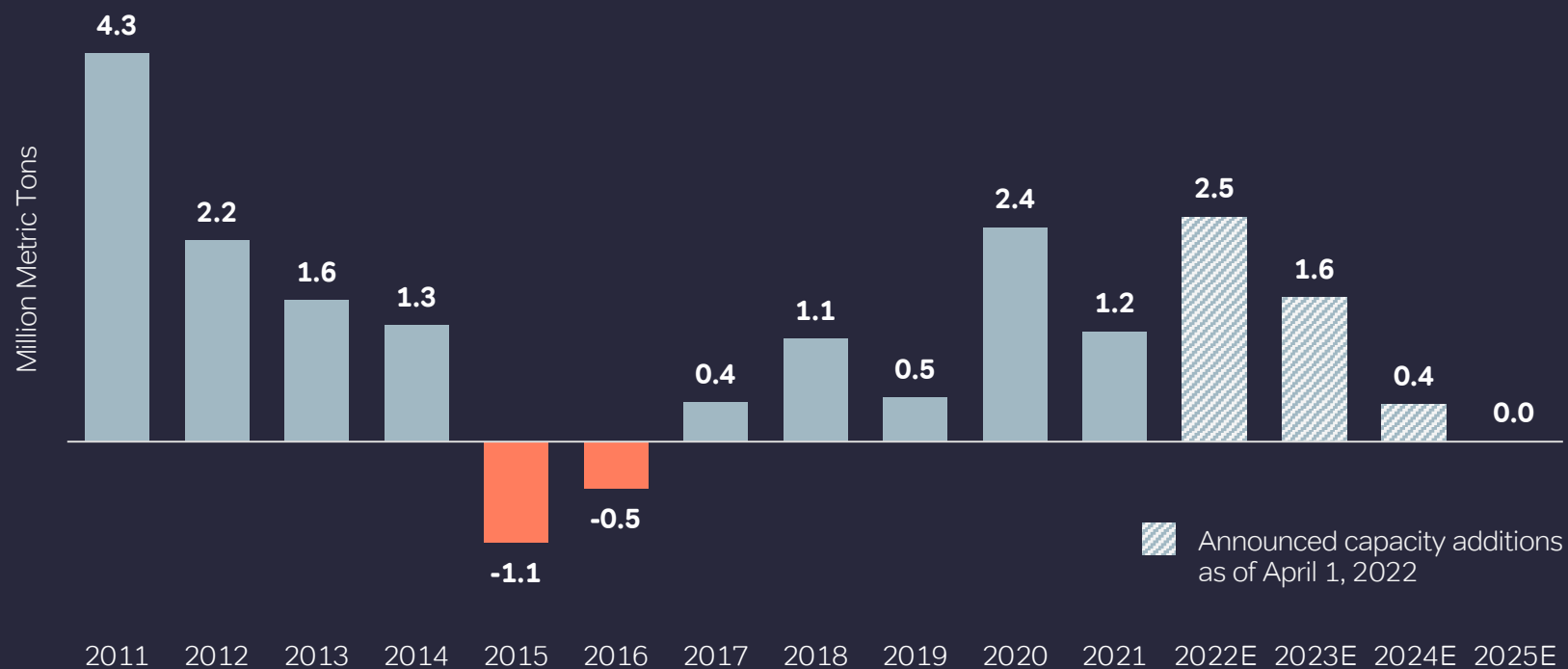
- PVC demand driven by building and infrastructure industries and global urbanization
- Demand expected to accelerate after COVID-19 pandemic and then resume long-term trends
- No other existing material offers suitable balance of performance and cost to meaningfully change long-term demand profile

3.1% Compounded annual growth rate (CAGR) 2010 – 2030E

1. IHS Markit (2022 Edition - Fall 2021 update, PVC Supply and Demand)

PVC Supply Will Remain Constrained...

Global PVC Supply¹ 2011 – 2025 Expansions & Closures

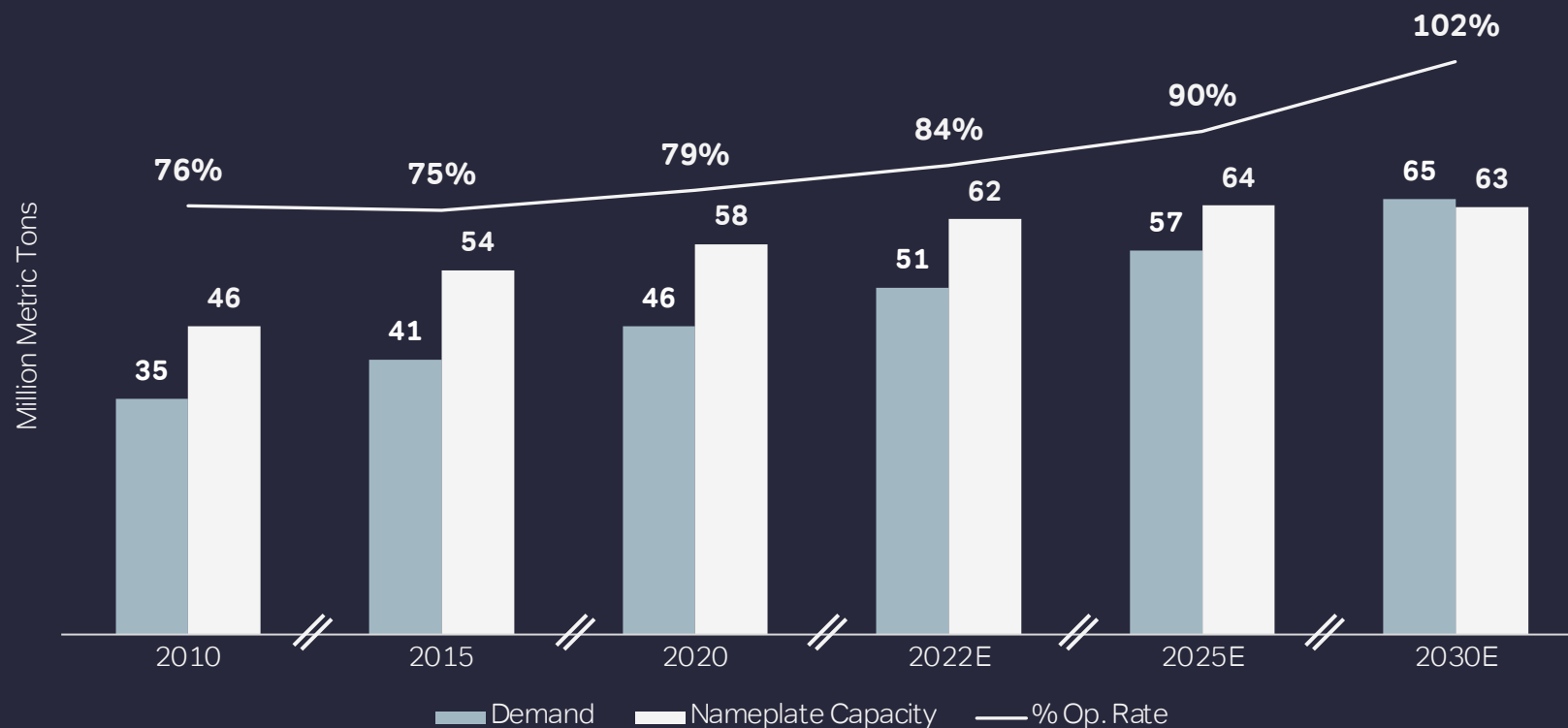


- Under-investment in new capacity in the industry over the last 10 years
- Announced expansions indicate that PVC supply additions will not keep pace with demand growth
- Aging assets and lack of investment have led to reliability issues in the industry
- China's decarbonization efforts have resulted in some acetylene-based capacity being taken offline, which is affecting global supply

1. IHS Markit (PVC - Capacity to produce by Process).

...Leading to High Operating Rates and a Favorable Market Environment

PVC Supply, Demand and Operating Rates 2010 – 2030E



- Operating rates have grown steadily through this time period
- 2021 supply disruptions evidenced an already tight industry balance
- Industry dynamics are very supportive of investment, especially for those who can secure a low-cost position

1. IHS Markit (2022 Edition - Fall 2021 update, PVC Supply and Demand)

Planned Investment in the PVC Value Chain¹

Strengthening our low-cost position; security of supply and integration value to downstream businesses



1-million-ton expansion

Four year
phased investment
2022 - 2026

Expanding integrated footprint

World-class chlor-alkali,
VCM and PVC facilities
at bottom left of
supply curve

Strategic Rationale

- Supply/demand imbalance creating favorable investment conditions
- Announced capacity additions do not meet medium-term demand
- Advantaged access to raw materials on U.S. Gulf Coast
- U.S. Gulf Coast offers an excellent location to serve regional and global markets
- Capital-efficient investment to unlock significant value
- ROIC well above our cost of capital

>\$650M Estimated EBITDA Contribution by 2027

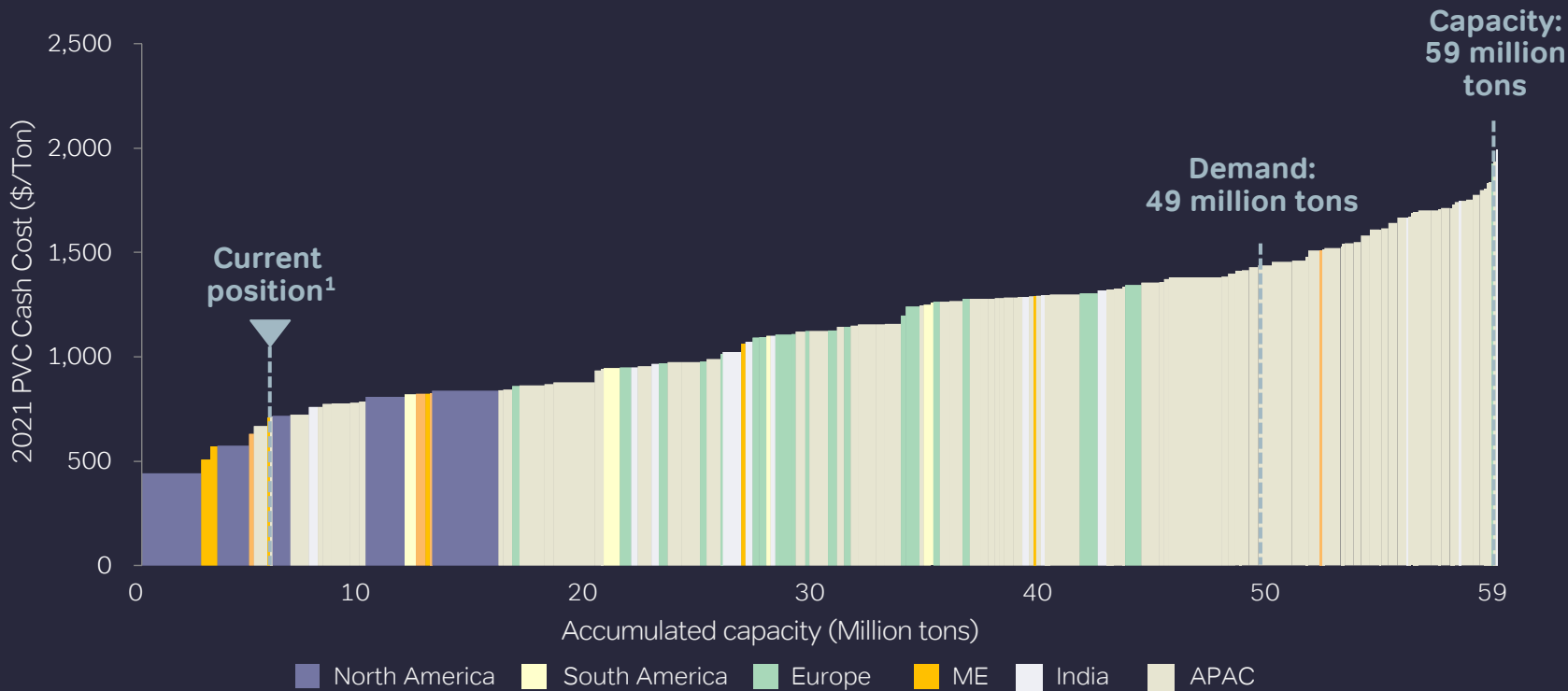
- Our best-in-class technology, strong operational platform and value chain knowledge uniquely qualify us to navigate the industry's complexity
- Sustainability-driven with maximum use of clean and renewable energy sources
- Secure supply chains for Compounds, Building and Infrastructure and Precision Agriculture businesses

1. Orbia is currently investigating a planned expansion and has not made a formal investment decision as of 05/17/22.



Our Uniquely Advantaged Position Places Us at the Low End of the Industry Supply Curve

PVC Supply Cost Curve



- Orbia’s integration and access to low-cost raw materials positions us at left side of the supply curve today
- Low-cost players in North America and Middle East are integrated into ethylene and chlor-alkali-VCM
- Non-integrated producers are generally subject to wide swings in raw material costs
- Many Asian producers, particularly those whose PVC is acetylene-based, are high cost and currently offline or curtailed

1. Position based on General Resins Americas. Sources: IHS Markit CCMA (Feb 24, 2022) and Vestolit databases. Considers 100% of JV ethylene integration.

Investing in Growth and Innovation

Integrated Chlor-Vinyl and PVC Capacity

- Increase of 1M mt or 70% of General Resins PVC capacity
- Mix of new investment and debottlenecking
- **Short-term:** Capital-efficient debottlenecking of existing assets
- **Medium-term:** Investment in lowest cost-integrated capacity

Specialty PVC Global Growth

- Increase of 110 kt of Specialty Resins capacity
- Expand current Specialty footprint 30% to address market growth in high-value segments
- Implementing our best-in-class technology to solve customers' needs with differentiated solutions

Low emissions process technology, with maximum use of clean and renewable energy

**Targeting annual revenue growth of 6% – 8% and
EBITDA growth of 8% – 10% over the next five years**

Deploying Our Excellence Operating System



Commercial Excellence

- Direct sales model with strong long-term relationships
- 30+ year relationships with top 10 customers
- Centralized commercial organization for efficient global pricing and volume placement
- Significant volume to Orbia Wavin and Orbia Alphagary to capture higher integrated margins



Operational Excellence

- Operated system of plants at 90+% utilization in 2021
- Utilizing dynamic modeling to optimize operating conditions and increase throughput 5-10% with limited capital investment
- Maximizing cogeneration to reduce electricity costs and emissions



People

- Safety: Excellent safety performance with TRIR of 0.35; goal is 0.2 by 2025
- Program to increase women in management and STEM supports fulfillment of key positions
- Leadership succession and talent development plans in place to ensure long-term success



Sustainability

- Goal is to lead the industry in sustainability
- Key factor in future investment choices: Maximize clean energy / renewables from day one
- Bio-based PVC under development
- Continuous improvement: Reduction of CO₂ by 3% and solid waste to landfill by 20% per year

Execution of Our Plan will Lead Us to...

Strengthened position at the **low end of the industry supply curve**

Increased **global PVC market position** from #6 to #4

Consolidated #1 position in **Specialty Resins** globally

Significant growth in EBITDA and cashflow

Industry leader in sustainability through shift to clean energy, product development, innovation and continuous improvement



Polymer
Solutions

Positioned to Grow in a Favorable Market Environment



Gautam Nivarthi
Executive Vice President & President,
Orbia Polymer Solutions (Alphagary)



Orbia Alphagary | Developing Innovative Material Solutions for Customer Needs in Sizable, High-Growth Markets

Differentiated Capabilities



Design, development and manufacture of a **wide variety of polymer compounded materials** as well as a range of color concentrates and tailored series of stabilizers and plasticizers



Deliver functional **performance solutions** for uniquely challenging material applications by using material science knowledge, formulation expertise and application development



Most applications have high-performance requirements and are often in regulated markets with high switching costs



Applications include wire and cable, medical, food and beverage, consumer goods, building and construction, general purpose, industrial and automotive



Flexible solutions with strategic geographic footprint that benefit from vertical integration

Global Reach

Regions Served

Manufacturing Locations

North America



Leominster, MA, US
Pineville, NC, US
Denver, PA, US

South America



Cartagena, Colombia



Altamira, Mexico
Tlaxcala, Mexico

Europe



Melton Mowbray, UK
Chinley, UK

Asia



Vadodara, India

Solving Critical World Challenges with Specialty Compounds



Safer and more efficient data and power transmission

Wire and cable for data transmission in cell towers, buildings and high voltage power transmission uses safe, fire-retardant raw materials and specialty compounds

MEGOLON® | SMOKEGUARD®



Medical devices for healthier living

Medical applications such as tubing and rigid connectors used for dialysis, use polymer compounds that are safe, gamma-irradiated, durable and have consistent performance

ALPHAMED® | VYTHENE® | MEXIFLEX®



Sustainable water transportation and building infrastructure

Diverse materials used in pipes, fittings and joints contain proprietary stabilizer-based formulations that meet strict performance requirements and can be recycled

VINASTAB® | EVOPRENE® | PROVIN®

Investing in Growth and Innovation

Core Business

- Wire and cable offerings for data communications, power and emerging growth applications such as high-voltage cables, solar energy and electric vehicles
- Medical compounds for equipment and accessories in dialysis, respiratory, circulatory and other hospital applications
- Offerings for the circular economy with enhanced recycled content, bio-based and biodegradable ingredients

Geographic Expansion

- Drive 10% topline growth through disciplined geographic expansion and new product penetration into emerging markets
- Expand wire and cable portfolio into India, Asia and Middle East markets with fit-for-purpose solutions to support growing infrastructure needs
- Expand asset footprint to serve growing needs of specialty plasticizers and PVC heat stabilizers in Latin America, Europe, U.S. and Asia

Functional Additives

- Differentiated product portfolio in specialty plasticizers and PVC heat share stabilizers to gain share

Targeting annual revenue growth of 6% – 8% and EBITDA growth of 8% – 10% over the next five years

Deploying Our Excellence Operating System



Commercial Excellence

- Innovation through close collaboration with customers
- Commercial excellence program to drive consistent use of CRM tools, business development and value-in-use pricing



Operational Excellence

- Installing IoT solutions to allow for dynamic monitoring of plant performance
- Lean manufacturing focus to achieve world-class, fixed-cost productivity across all sites
- Enable E-service and E-commerce through Product Information Management (PIM) system



People

- Relentless focus on safety with a TRIR goal of 0.4 in 2022 and 0.2 by 2025
- Focus on upskilling workforce with targeted training around operations and commercial excellence
- Increase diversity in leadership team through focused recruiting and talent development



Sustainability

- Zero waste to landfill by 2025
- Reduce GHG emissions by 50% by 2030 (vs. 2019) through focused efforts
- Significantly reduce water consumption by 20% in 2025 through efficiency and recycling
- Target 10% of product portfolio by value from recycled, bio-based or biodegradable content by 2025

Key Takeaways

- 01** **Leading market position** in polyvinyl chloride (PVC) resins and polymer compounds with state-of-the-art operational platform
- 02** **Low-cost strategy** driven by vertical integration and access to U.S. Gulf Coast economics with an **advantaged geographic footprint** that provides access to attractive end markets
- 03** **Best-in-class specialty product portfolio** with downstream access to high-value applications through Specialty Resins and Compounds businesses
- 04** Well-positioned to grow and take advantage of favorable market dynamics through **capacity expansions and bolt-on opportunities**



Building &
Infrastructure

Building a Better Future



Maarten Roef
Executive Vice President & President,
Orbia Building & Infrastructure (Wavin)



Key Messages

- 01 Globally integrated market leader** and provider of sustainability-linked pipe and fittings products and services for building and infrastructure markets with scale
- 02 Clear intellectual property and thought leader with centralized R&D** dedicated to front-end innovation and all stages of new product development
- 03 Unique project execution capabilities across large markets** with highly knowledgeable teams
- 04 Well positioned for future growth** through multi-channel “one-stop shop” route to market, geographic expansion, bolt-on acquisitions, globalization of existing product lines, new product launches and services





Offering sustainability-based customer solutions for drinking water, sanitation, climate resilient cities and better building performance

Redefining today's pipes and fittings industry with durable products and solutions that require less construction to install

Innovating sustainable technologies for water collection and management, heating and cooling and a revolutionary road surface

Leading market share positions include:

#1 in Europe³

#1 in Latin America³

1. All figures as of year-end 12/31/21.

2. 2019-2021 fiscal years.

3. Per company estimates.

\$2,922M¹

2021 Revenues
3-year CAGR²: 7.4%

\$424M

2021 EBITDA
3-year CAGR²: 14.6%

14.5%

2021 EBITDA margin
3-year Average²: 13.0%

80K+

SKUs in portfolio

80+

Countries served
across 3 continents

56

Production sites
in 37 countries

13.0k

Employees

5

Business
units

10

Training
facilities

75

Innovators in
R&D center

Building a better future



Addressing Water and Energy Challenges

Cities lose up to

60%

of all pumped water through pipe leakages¹

50%

of the people in the developing world live without improved sanitation²

30%

heavier rainfall due to climate change³

40%

of energy is consumed in buildings⁴

1. Source: (R. Liemberger and A. Wyatt)

2. Source: UNESCO-IHE, Institute for Water Education

3. Source: When It Rains, It Pours Global Warming and the Increase in Extreme Precipitation from 1948 to 2011

4. Source: European Commission – Energy Performance of Buildings

Providing Solutions to Optimize Water, Improve Sanitation, Enhance Urban Climate Resilience and Reduce Energy Use in Buildings



Safe and Efficient Water Supply

Water Infrastructure
Hot & Cold Water
Solutions



Better Sanitation and Hygiene

Soil & Waste Products
Foul Water Management
Solutions



Climate-Resilient Cities

Stormwater Management
Systems



Better Building Performance

Indoor Climate Solutions

Leveraging Competitive Advantages for Future Growth

- **Broad product portfolio** with expert services and solutions and strong global brand recognition
- Recognized **industry and thought leader** with **track record of innovation**, product quality and technical support
- **Groundbreaking sustainability practices**, significantly impacting our footprint, along with our customers' footprints
- **Strong customer relationships** and operational excellence
- **Strong commercial IT backbone and leader in and E-marketing and E-commerce**, with products sold across 20 web shops
- **Assured supply** through Polymer Solutions

Global market leader leveraging scale and brand



Investing in Growth and Innovation

Existing Europe & Latin America

- Cross-selling existing products, solutions and services
- Expanding services and advanced digital solutions
- Maintaining status as “partner of choice”
- Adding technologies via M&A, internal development, ventures and partners

Geographic Expansion

- India: 19 locations with focus on organic growth
- Indonesia: Greenfield
- Acquisition(s) to enter North American markets

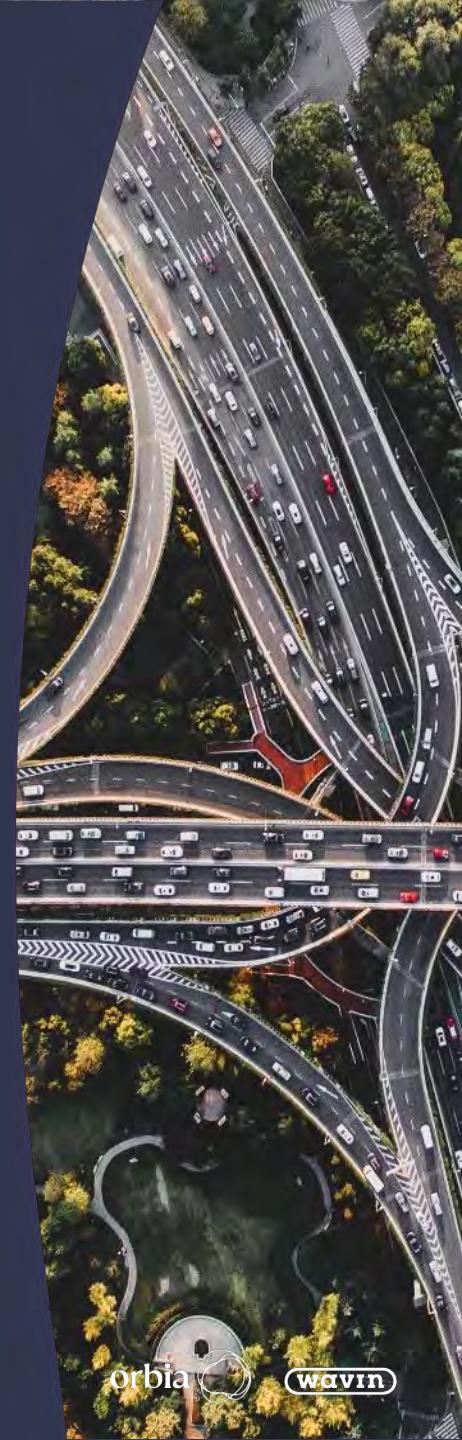
Stormwater Management

- Become true global stormwater player to aid urban climate resilience
- Complete portfolio to bring rainwater to groundwater, reuse water and reduce heat stress in cities
- Collaborative engagement with city leaders
- Creating integrated rainwater management solutions

Indoor Climate

- Niche player in residential and small commercial markets
- Fully integrated systems to address temperature, ventilation, humidity, air quality and air composition
- Interactive with home platforms like Alexa and Google Home
- Sensor-based zone control of temperature and ventilation

Targeting annual revenue growth of 5% – 7% and EBITDA growth of 7% – 9% over the next five years



Deploying Our Excellence Operating System



Commercial Excellence

- Becoming E-commerce and digital leader supporting customers before, during and after installation
- Multichannel distribution, platform and direct sales, including web-based sales
- Online training through Wavin Academy
- Global collaboration, project design and consultancy, supported by technical experts
- Connecting products, services and monetizing data



Operational Excellence

- Continuous optimizing and standardizing our portfolio for reduced complexity
- Footprint rationalization
- Fully automating and integrating supply chain systems backing the multichannel approach
- Backward and forward integration with Polymer Solutions and Precision Agriculture



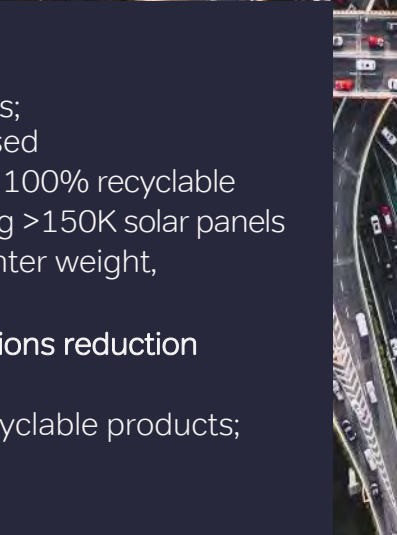
People

- Safety-first
- Strong global leadership team
- Knowledgeable and experienced; entrepreneurial and change-oriented
- Continuous onboarding of new talent using online training and providing ongoing education
- Fully embracing and delivering on diversity, equity and inclusion programs
- Low turnover



Sustainability

- **Internal goals for 2025**
 - 25% use of recycled materials; 10% of new products bio-based
 - 90% products expected to be 100% recyclable
 - Green energy sources, including >150K solar panels
 - New products to focus on lighter weight, 100% recycled
- **External focus on scope 3 emissions reduction**
 - Upstream: Transport
 - Downstream: Low-impact recyclable products; energy reduction



Innovation in Action

Case Study: Adapting To Climate Change With Innovative Solutions in Bourget du Lac, France

Background

Construction of 187 apartments:

- Water retention basins
- Climate change and urbanization are putting urban environments to the test:
 - Heavy rainfall events
 - Long periods of droughts
 - Heritage of outdated sewer and stormwater drainage systems
 - Efficient drainage of stormwater run-off is not enough anymore
 - Water storage, infiltration and reuse are essential

Orbia Solution

Wavin AquaCell+

- Lightweight and designed for easy and fast installation
- Made of 100% recycled material
- 100% recyclable
- Stackable, resulting in reduced logistics
- Can hold heavy traffic

Outcome

- Two 1,000m² Aquacell+ underground water basins, 10,000 crates
- Installation in only 4 days
- Determining factors for customer: Product quality, space savings during storage, ease of installation and Wavin's support on-site



Key Takeaways

- 01 Globally integrated market leader** and provider of sustainability-linked pipe and fittings products and services for building and infrastructure markets with scale
- 02 Clear intellectual property and thought leader with centralized R&D** dedicated to front-end innovation and all stages of new product development
- 03 Unique project execution capabilities across large markets** with highly knowledgeable teams
- 04 Well positioned for future growth** through its multi-channel “one-stop shop” route to market, geographic expansion, bolt-on acquisitions, globalization of existing product lines, new product launches and services



15-Minute Break





Precision
Agriculture

Growing More with Less



Gaby Miodownik
Executive Vice President & President,
Orbia Precision Agriculture (Netafim)





Precision
Agriculture

Key Messages

- 01 Largest global provider of precision irrigation products and services** supported by growing demand for food, land and water
- 02 Well-equipped to increase market share and expand leadership position** in high-value crops, digital farming, extensive crops and greenhouse solutions
- 03 Culture of continuous improvement and innovation,** with superior product quality, agronomical solutions and technical expertise
- 04 World's most developed footprint and distribution network,** with wide range of offerings and end-to-end solutions helping farmers increase crop yields—and grow more with less



Focusing on precision irrigation systems, greenhouses and digital farming technologies

- Solutions enable farmers and producers to get higher and better-quality yields while using less water, fertilizer and other inputs
- Playing a critical role in driving a food-secure future

#1 Global market share²

1. All figures as of 12/31/21; all averages and CAGR based on 2019-2021; 2021 EBITDA and EBITDA margin based on normalized EBITDA of \$171M and excludes \$25 million of unusual items.
2. Company estimates.

\$1,126M¹

2021 Revenues
3-Year CAGR: 6%

\$171M

2021 EBITDA
3-Year CAGR: 3.4%

15.2%

2021 EBITDA margin
3-Year average: 17.0%

30%

Global market share
in precision
irrigation

110+

Countries
served

17

Manufacturing
plants

5k

Employees

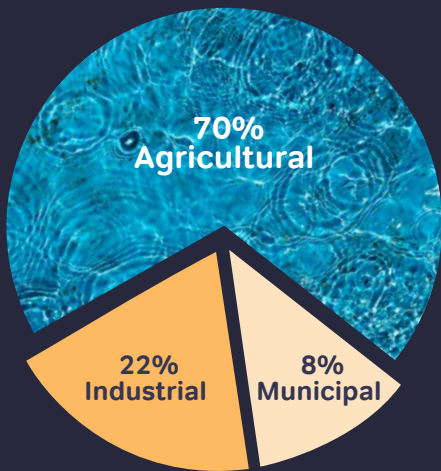
Grow more with less



Addressing Our Limited Resource Future with Precision Irrigation Solutions

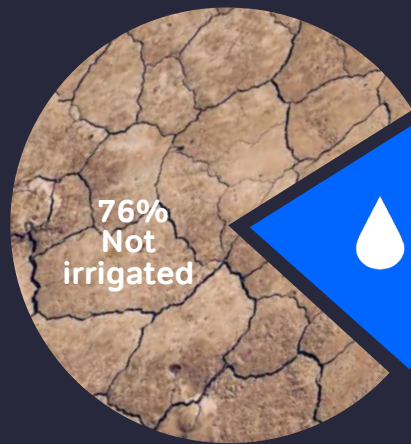
The world today:

Global water withdrawal by sector



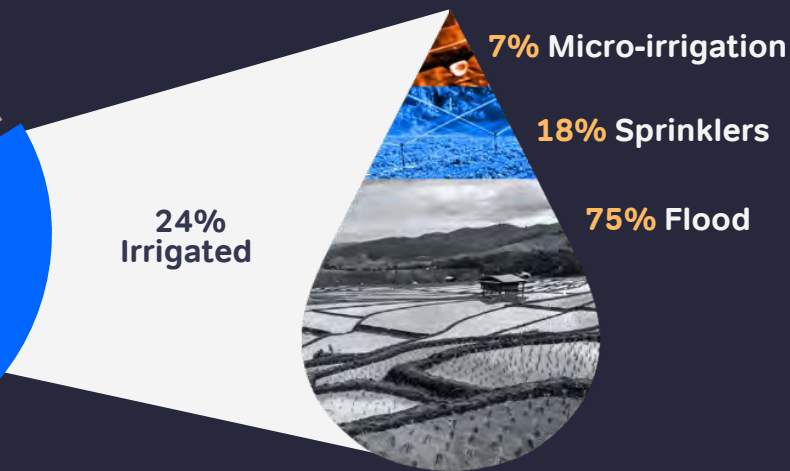
70% of world's water use goes to agriculture

Irrigated area as % of arable land



This water is used to irrigate only **24%** of arable land

Global irrigated area by method



75% of irrigated land is inefficiently watered by flood irrigation

The world in 2050¹:

10B People

60% More food needed

20% Less arable land per person

25% Less water than we need

4B Living under severe water stress

1% conversion to drip irrigation is worth ~\$6B.

1. FAO Reports—The State of the World's Hland and Water Resources for Food and Agriculture-How to Feed the World in 2050.

The Advantages of Precision Irrigation



Higher and better-quality yields,
typically 50% - 100% more¹



Reduced costs of other inputs such as crop
protection, fertilizers, labor and energy



Average of
50% water savings



Improved
sustainability

1. Various company trials.



Leveraging Leadership and Quality to Outpace Market Growth

Aligned with population growth, local food security and climate change megatrends

Precision Irrigation

- Leader in precision irrigation, expecting to expand current 30% global market share¹
- Post-COVID and over next 10 years, expect 8%–10% growth, above 3%–5% historical average²

\$3.5B

Precision irrigation market



Protected Agriculture (Greenhouse)

- Accelerating market penetration following acquisition of Gakon to become a key player
- Global greenhouse market expected to grow 7%–8%³ annually through 2027

\$2.5B

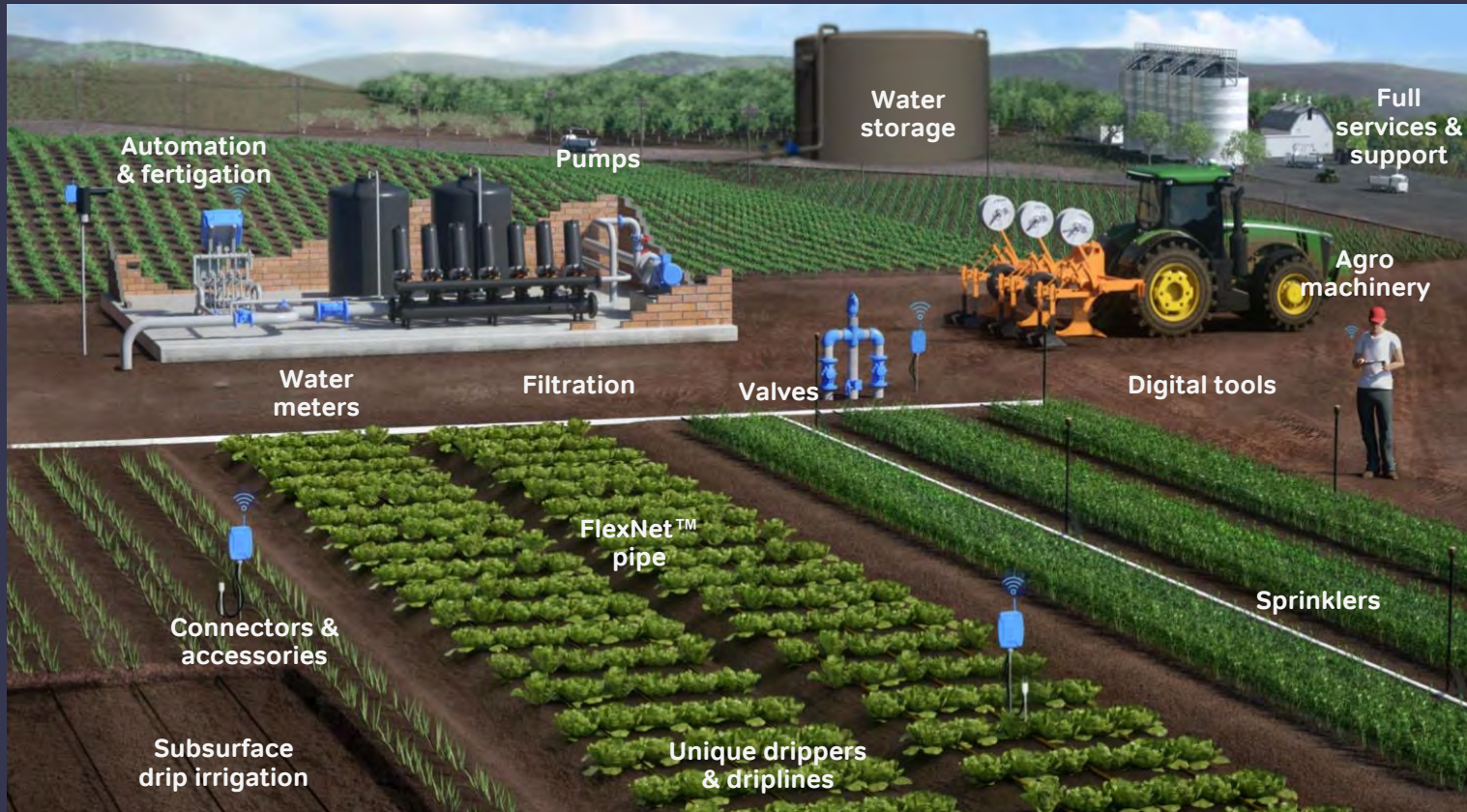
Protected agriculture market



\$6B irrigation and protected agriculture total addressable market

1. Global leader except in India (20% market share) and China (dominated by local players) 2. Per Company estimates 3. Per Company estimates.

Sustainable Competitive Advantages with Full End-to-End Solutions



- Best-in-class, broad range of **end-to-end integrated offerings**
- **Strong brand** based on reputable teams, largest distribution network, design and engineering
- **Turnkey** project capabilities
- **Unique expertise**, service and support with 130 agronomists
- **Proven track record of innovation**
 - 250 registered patents
 - 150 pending patents
 - Cutting-edge digital farming platforms

Investing in Growth and Innovation

Core Business

- Expand market share leadership above 30% and grow market leadership in traditional markets, to grow by >50% over five years
- Significant penetration into extensive crops such as corn, rice, cotton in excess of 20% growth per year
- Geographic expansion into Africa, Central Asia, China and Middle East

Services

- Shifting to services business models, including Irrigation-as-a-Service (“IaaS”) to create recurring revenue streams
- Leveraging unique precision irrigation service capability to develop mega-projects in emerging markets

Digital Farming

- At the forefront of digital farming for irrigation and fertigation
- Cloud-based, cutting-edge SaaS solution for monitoring, analysis and control
- Creating and leveraging partnerships with cutting-edge AgTech startups
- Significant growth expected to add \$100M in incremental revenue in 2027

Greenhouse Market

- Expansion expected primarily in our focus markets: North America, Middle East, China and Australia

Targeting annual revenue growth of 8% – 10% and EBITDA growth of 10% – 12% over the next five years

Deploying Our Excellence Operating System



Commercial Excellence

- Realizing benefits of large company cost efficiencies in procurement; supply chain cost efficiencies
- Joint efforts into PVC synergies with Building and Infrastructure and Polymer Solutions groups
- Introducing new services business model, growing from three to ten business units
- Pricing excellence initiatives, implementing BI pricing tool and methods to improve gross profit
- Reducing accounts receivables by 15%



Operational Excellence

- Rapidly deployed growth capital to respond to market needs and grow topline in 2021
- Investing in systems, technologies, robotics, and industry 4.0 to improve operations, supply chain and E-commerce
 - IT investment to reduce costs
 - Reduced scrap by 150 basis points in 2021
 - Material usage optimization, with annual savings of ~\$3M



People

- Achieving record safety results, with goal of 40% improvement in TRIR
- Well-established talent programs
- Growth in training programs: >50k total hours with four unique upskilling programs
- Significant focus on volunteering and supporting our communities



Sustainability

- Usage of recycled material in driplines increased by 300 basis points
- Increased our recycling quantity by 60%
- Scaled up ReGen™ to offer a complete, sustainable solution to farmers to recycle driplines
- Drip irrigation solution for rice farming to save water, improve yields and significantly reduce GHG emissions

1. Footnote acronym for BIM.

Innovation in Action

Case Study: Rice Farming

Background

- Provide irrigation solution to reduce environmental footprint from rice paddy farming
- Rice paddy farming consumes 40% of the world's irrigation water and generates 10% of global methane emissions¹

Orbia Solution

- Drip irrigation solution using dry mechanized seeding, no field leveling and dry mechanized harvesting
- Eliminate risks for groundwater contamination
- Reduce high costs associated with intensive labor needed for paddy preparation, field leveling and manual water management

Outcome

- Converted over 3,000 hectares in Europe, Asia and South America
- 70% lower water consumption
- Close to zero methane emissions
- Close to zero contamination in grains
- Reduced energy usage by 35%
- Creating a significant business opportunity, while revolutionizing the world's most important crop
- Potential for hundreds of millions/year in addressable market

1. Sources: Ma et al. (2012). EPA website (<https://www.epa.gov/ghgemissions/global-greenhouse-gas-emissions-data>).

Key Takeaways

- 01 Largest global provider of precision irrigation products and services** supported by growing demand for food, land and water
- 02 Well-equipped to increase market share and expand leadership position** in high-value crops, digital farming, extensive crops and greenhouse solutions
- 03 Culture of continuous improvement and innovation,** with superior product quality, agronomical solutions and technical expertise
- 04 World's most developed footprint and distribution network,** with wide range of offerings and end-to-end solutions helping farmers increase crop yields—and grow more with less





Data
Communications

Enabling Advanced Connectivity Infrastructure



Peter Hajdu

**Executive Vice President & President,
Orbia Data Communications (Dura-Line)**



Key Messages

- 01** **Global leader** in the design and manufacturing of fiber conduit as well as customized solutions with scale and reach
- 02** **Strategic partner for the world's largest telecom and cloud companies** with largest install base and multi-year contracts
- 03** **Well-positioned to capture large, growing demand** in fiber network development to drive significant, long-term growth
- 04** **Future growth** driven by increasing sales coverage and manufacturing footprint, expanding into new markets and adding higher value products and services

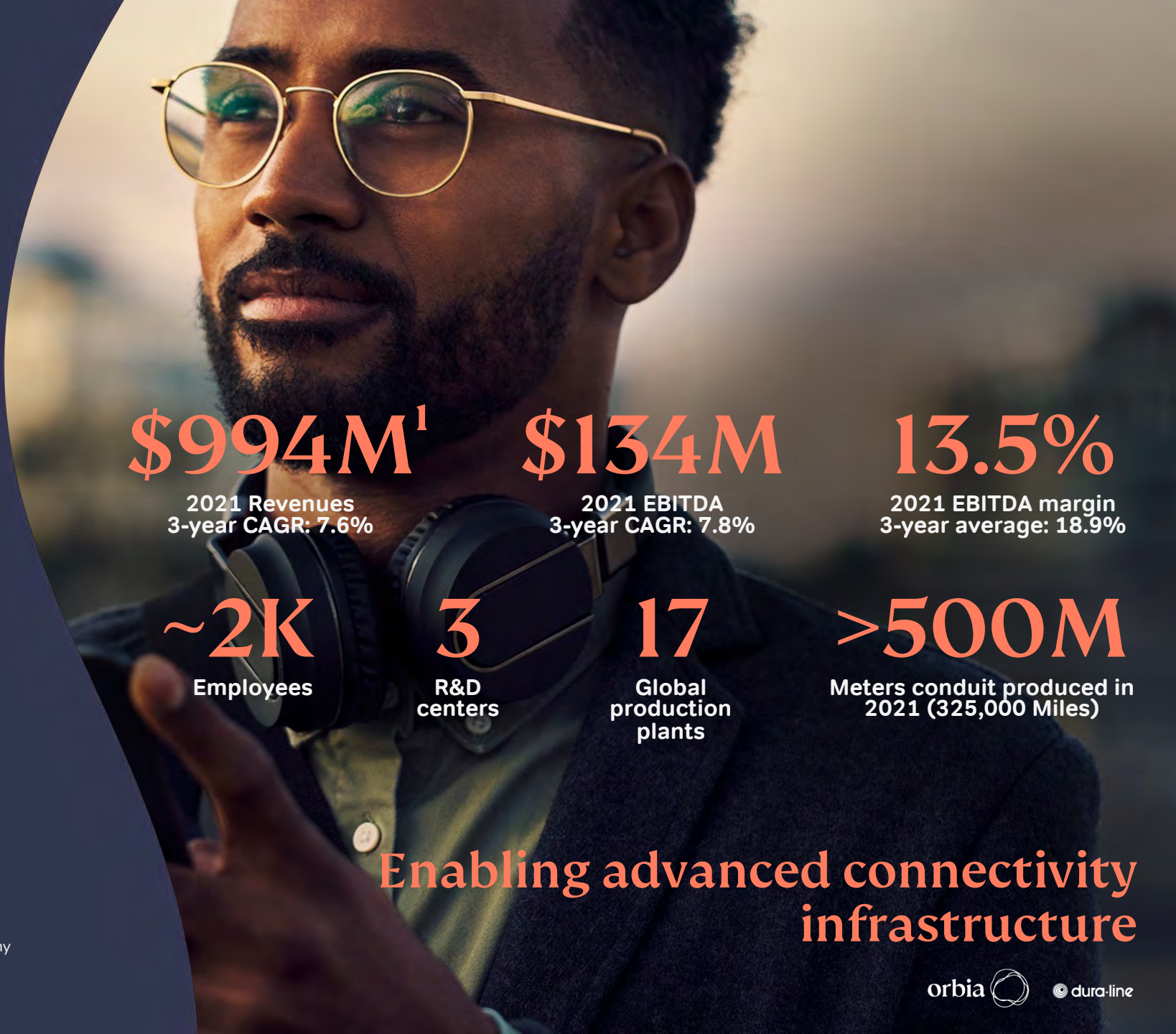




Producing conduit, cable-in-conduit and accessories for the passive telecommunication networks infrastructure industry

Essential and innovative products and solutions create physical pathways for fiber and other network technologies that connect cities, homes and people

#1 Global market share²



\$994M¹

2021 Revenues
3-year CAGR: 7.6%

\$134M

2021 EBITDA
3-year CAGR: 7.8%

13.5%

2021 EBITDA margin
3-year average: 18.9%

~2K

Employees

3

R&D centers

17

Global production plants

>500M

Meters conduit produced in 2021 (325,000 Miles)

Enabling advanced connectivity infrastructure

1.All figures as of 12/31/21;

2.Internal analysis based on revenue data from competitors' annual reports / company filings, Dun & Bradstreet (DNB), expert interviews (Mar 2022)

Public & Private Organizations are Prioritizing Massive Investments in Network Infrastructure

Large Private and Public Investments in Fiber Networks

“Senate Passes \$1T Infrastructure Bill... IIJA Allocates \$65B to Build Broadband Networks in Unserved Areas”

The New York Times, November 15, 2021
Telecompetitor, February 28, 2022

“Google Fiber Goes On Hiring Spree to Support Expansion Efforts”

Fierce Telecom, March 23, 2022

“AT&T to Pump Nearly \$50B Into Its Networks”

Telecoms.com, March 14, 2022

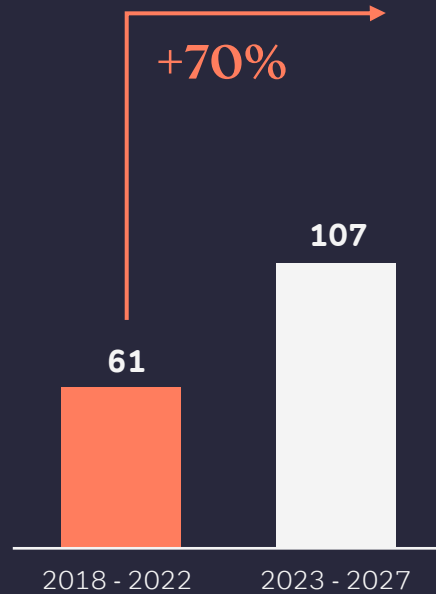
“KKR Raises \$17B for Its Biggest Infrastructure Fund Ever... Global Demand for Infrastructure and Growing Broadband Access Requires Funding Far In Excess of Public Sources. A Big Opportunity for Private Capital.”

Bloomberg, March 14, 2022

Strong Market Forces Driving Connectivity Demand

~\$120B Public Investment in Rural and Urban Broadband

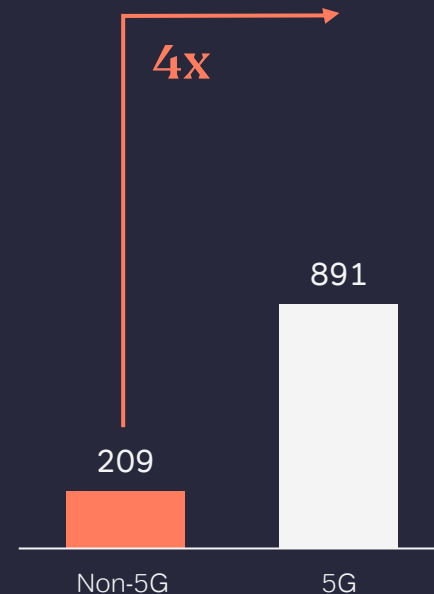
North America and Western Europe¹ homes passed with fiber, # homes (in millions)



Net new homes to be passed with fiber

~\$900B in 5G Mobile Networks

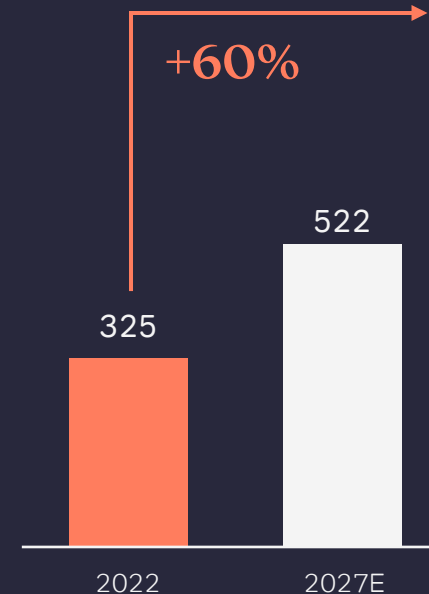
Investments in 5G vs. non 5G, \$B



2022 – 2027 Global investment

>\$500B in Data Center Investments

Investment in data centers, \$B per year



Investment in global data centers, per year

Huge Growth in Passive Network Infrastructure

Rural and Urban Broadband

- \$90B public investment in the U.S.: Infrastructure bill, RDOF, and CARES/ARPA money to expand broadband access
- Government of Canada's \$6B investment into internet infrastructure
- >\$20B of government investment in Europe (\$13B in Germany, \$7B in the UK)

Mobile Networks

- Mobile operators investing 80% on 5G with majority of investments focused on North America and Europe (ex-China)
- 5G technology requires fiber connections and/or backhaul connectivity

Data Centers

- Increase in additional storage, processing, disseminating data and applications driven by investments by cloud technology and streaming companies

1. UK, Germany & Italy only. Source: RVA Market Research (Mar 2022); IDATE (Dec 2021); GSMA – The Mobile Economy (Feb 2022); Frost & Sullivan (Feb 2021); Company press releases, Government of Canada, Germany Federal Ministry for Digital & Transport, Ofcom, Orbia estimates.

Addressable Market Expanding Rapidly Driven by Investments in Connectivity

Conduit Market Driven by Demand for Fiber

Large, multi-year growth driven by need for fiber to support billions of devices with private and government-funded infrastructure

- Urban and rural broadband
- 5G cellular mobile networks
- Data centers and edge computing

Total addressable market of passive network infrastructure¹

- **\$20B in 2022 → \$28B in 2027**
- 7% growth per year globally
- +10% growth in North America

Addressable market of fiber conduit

- **\$3.5B in 2022 → \$5B in 2027**
- 8% growth per year globally
- +10% growth in North America

1. Includes passive products that are part of a Fiber to the Home (FTTH) network build including infrastructure, connectorization, fiber cabling, etc.
2. Source: RVA Market Research, CRU Group, Global Market Insights (GMI), Omdia Racks Systems, Orbia estimates.



Providing Foundational Infrastructure with Sustainable Competitive Advantages

- 50 years of market leadership and innovation

200+

Salesforce and Project Specialist Employees¹

Largest, most sophisticated among peers

- Global presence, strategically aligned with high-growth markets

75%

15 of Top 20 Largest Telecom Companies

in U.S. and Europe have relationships with Dura-Line

- Relationship-driven support and solutions serving largest telecom and data providers in the world (ex-China)

36

Net Promoter Score

Top quartile of peer group², enabled by reliability of supply, high quality products and best-in-class customer support

#1

Global Footprint³

17 manufacturing locations in highest value markets with close proximity to customers

+15 Years

Average Relationship Tenure

With largest telecom providers⁴



1. All figures as of Dec 31, 2021. 2. Network and other communications equipment net promoter score 2022 benchmarks (Customer Guru). 3. Orbia estimates; 4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.

Investing in Growth and Innovation

Core Business

- Grow revenue from \$1.0 to \$1.7B
- Expand and upgrade capacity in U.S. and Canada to capture infrastructure investments
- Expand and upgrade European footprint to capture new fiber investments on the continent
- Increase strategic accounts revenue by 20% through differentiation and mass-customization
- Increase partnerships with cloud/data center providers 2-3x faster than rest of industry

Product Line Expansion

- Shifting to 50% of higher margin advanced conduit products and accessories
- Expanding and mass-customizing of FuturePath solution to enable “dig-once”
- Adding complementary products within fiber infrastructure space through selective M&A to 10-20% of revenue

Services and Digital

- Expanding service offerings to deepen relationships with customers and increase value add to 5-10% of revenue
- Intensifying the digital customer experience to increase loyalty
- Building recurring revenue through advanced digital solutions
- Passive network design, inspection and maintenance
- Wide-area sensing

Targeting annual revenue growth of 9% – 11% and >15% average EBITDA growth over the next five years



Deploying Our Excellence Operating System



Commercial Excellence

- Engaging customers earlier in the sales process via advisory services and digital tools
- Maximizing profit and coverage via targeted investment in sales coverage and sales specialists
- Faster response and improvement using real-time customer feedback
- Disciplined pricing process incorporating internal and external inputs, and leveraging state-of-the-art AI tools
- Launching Dura-Line Academy, a global educational platform



Operational Excellence

- +80% capacity increase by expanding production footprint
- Driving production efficiency via multi-year “Pathways 2 Excellence” lean program, with real-time insights through digital tools
- Maximizing business impact and customer satisfaction through robust sales, inventory and operations processes
- Manufacturing asset exchange and sharing with Building and Infrastructure



People

- Driving employee engagement and well-being through robust listening strategy with monthly surveys and rapid management feedback
- Driving diversity with women in 33% of executive leadership positions
- Investing in leadership through several programs from flagship institutions
- Updating incentive schemes to align with short- and long-term business goals



Sustainability

- Supporting customer to avoid “re-digs” through the use of FuturePath solution
- Reducing environmental impact:
 - 11% reduction of CO₂ scope 1 & 2 emissions
 - 15% reduction of waste to landfill
 - 61% of waste diverted from landfill
- Introducing products made from reutilized raw materials

Innovation in Action

Case Study: Delivering State-of-the-Art Connectivity in Partnership with a Leading Cloud Company

Background

Multi-billion cloud company operates globally—was seeking support in designing and building direct facility connections to meet growing data demand

- Many new data centers are being built physically closer to end users to improve user experience
- Cloud companies are shifting from leasing to ownership models, building their own networks to control costs and optimize performance

Orbia Solution

- **Defined and designed conduit infrastructure** to enable the company to build flexible networks between and around facilities
- Leveraged microtechnology products to meet **present capacity and future expansion requirements**
- Provided **bespoke installer training** to install microtechnology products
- Collaborated throughout the process **from specification to design to deployment**

Outcome

- **Strategic supplier position valued at +\$20M per year**
- Strong relationships established with **key decision makers**
- Established as a **“go-to” resource** for building flexible conduit infrastructure
- A dedicated team will coordinate all future activity and **maximize knowledge sharing** between the companies

10x increase of business volume

Key Takeaways

- 01** **Global leader** in the design and manufacturing of fiber conduit as well as customized solutions with scale and reach
- 02** **Strategic partner for the world's largest telecom and cloud companies** with largest install base and multi-year contracts
- 03** **Well positioned to capture large, growing demand** in fiber network development to drive significant, long-term growth
- 04** **Future growth** driven by increasing sales coverage and manufacturing footprint, expanding into new markets and adding higher value products and services



Fluorinated
Solutions

Mine to Market and Beyond



Gregg Smith

**Executive Vice President & President,
Orbia Fluorinated Solutions (Koura)**



Key Messages

- 01** **World's largest fluorspar producer¹** vertically integrated into high-value, high-growth applications with a secure mine to market approach
- 02** Owner's mindset to **optimizing and investing in current portfolio**
- 03** Investing in **low carbon footprint** refrigerants and medical propellants to massively reduce greenhouse gas emissions for our customers
- 04** Enabling the world's rapid transition to **sustainable energy** with fluorinated battery materials

1. Roskill Fluorspar 2020 – 2030 Outlook report (2021 Edition).

Creating fluorine-based products, technologies and applications that advance life around the world

Fluorspar reserves ensure a secure, sustainable supply chain to enhance our day-to-day lives

- #1 Fluorspar
- #1 Medical propellants
- #1 Fluorine intermediates

1. All figures as of year-end 12/31/21; 2019-2021 fiscal years.
2. Per third party reports and Company estimates.

\$743M¹

2021 Revenues
3-year² CAGR: -3.8%

\$244M

2021 EBITDA
3-year CAGR: -11.5%

32.9%

2021 EBITDA margin
3-year average: 36.5%

18%

Production of the world's fluorspar

100%

Vertical integration

~1.5K

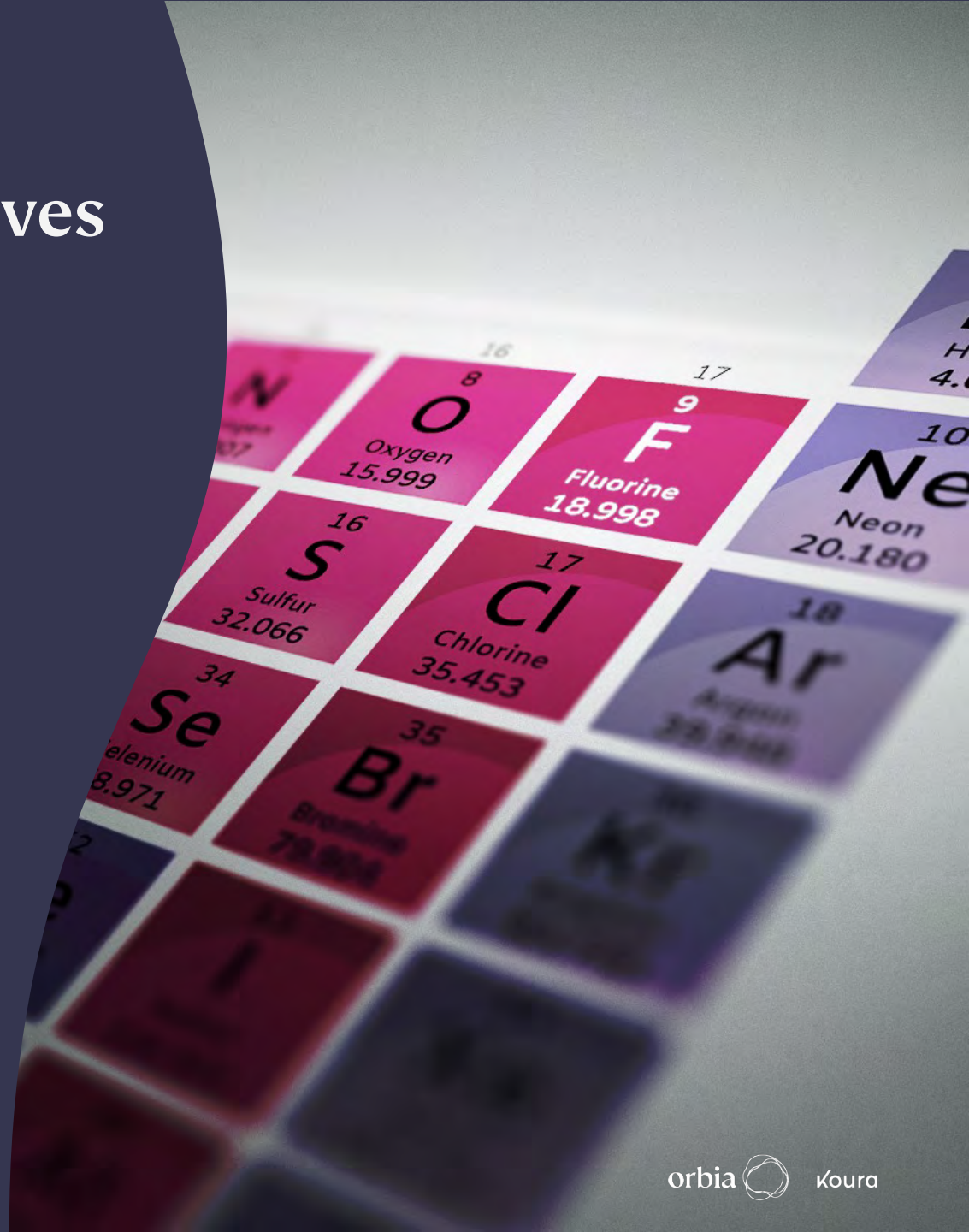
Employees

**From mine
to market**



Fluorine is a Critical Element, and is Widely Present in our Daily Lives

- Fluorine is the most reactive element on the periodic table
- Fluorine makes strong chemical bonds with other elements, and its compounds have distinctive properties:
 - Chemical, heat, weather resistance
 - Repelling water and oil
 - Unique electrical properties
- The primary source of fluorine worldwide is calcium fluoride (CaF_2) which occurs as the mineral fluor spar



Fluorine Plays a Fundamental Role in Enhancing our Day-to-Day Lives



Infrastructure

Fluorspar is critical to cement, steel and aluminium industries



Cooling & Refrigeration

Fluorine is used in refrigerants for air conditioning and food storage



Medical Propellants

Fluorinated medical gas ensures drug stability and efficacious delivery



Pharmaceuticals

Fluorine plays a key role in life-changing drugs and anesthetics



Telecommunications

Fluorine is used in fluoropolymers and coatings for data communications



Semiconductors

High-purity fluorine is used in chips and displays



Renewables

Fluorine protects solar panels from moisture



Energy Storage

Fluorine enables lithium-ion batteries to work

Solving Customer Problems and Addressing World Challenges

Market Size
2030 CAGR

Minerals

\$2.5B
3% - 5% CAGR¹

Fluorspar



- Fluorspar key to quality production of steel and cement with lower carbon footprints

Chemical Intermediates

\$5B
3% - 5% CAGR

Hydrogen fluoride/aluminum fluoride



- Hydrogen fluoride is a key intermediate for semiconductors and fluoropolymers
- Aluminum fluoride is essential for the manufacturing of aluminum

Products

\$8B
3% - 5% CAGR

Refrigerants



- Leading incumbent refrigerants supplier
- Leading the journey for low carbon footprint, highly-efficient refrigerant solutions

\$10B
5% - 10% CAGR

Medical propellants (inhalers)



- Market leader with 70% global market share³
- Leading the transition to low-GWP² metered dose inhaler using Zephex[®] 152a

\$20B
>20% CAGR

Energy storage materials



- Positioning to be a key supplier of fluorinated battery materials
- Leading the technology development for recycled battery materials

1. CAGR values 2021 through 2030c; 3rd party and Company estimates. 2. Global Warming Potential. 3. Company estimates, discussions with pharma companies. 4. Angewandte Chemie (Edition: DOI: 10.1002/anie.201901381) based on Munster University study (Dr. Martin Winters).

Investing in Growth and Innovation

Core Business

- Optimize and invest in minerals and chemical intermediates
- Improve the efficiency of our mine through technology advancement

Low Carbon Footprint Refrigerants

- Auto, commercial, residential and cold-chain shipping
- Recycling and reclamation

Healthcare

- Low carbon footprint propellant Zephex®152a
- Licensing our formulations to pharma companies
- Explore opportunities to go downstream

Sustainable Energy

- Key materials for lithium-ion batteries
- Performance-enhancing battery additives and formulations
- Recycling of lithium-ion batteries

Targeting annual revenue growth of 10% – 12% and EBITDA growth of >15% over the next five years



Become a Key Materials Supplier to the Battery Market

The Energy Storage Market

>20%
CAGR

Lithium-ion battery market will grow with electric vehicle demand beyond 2030

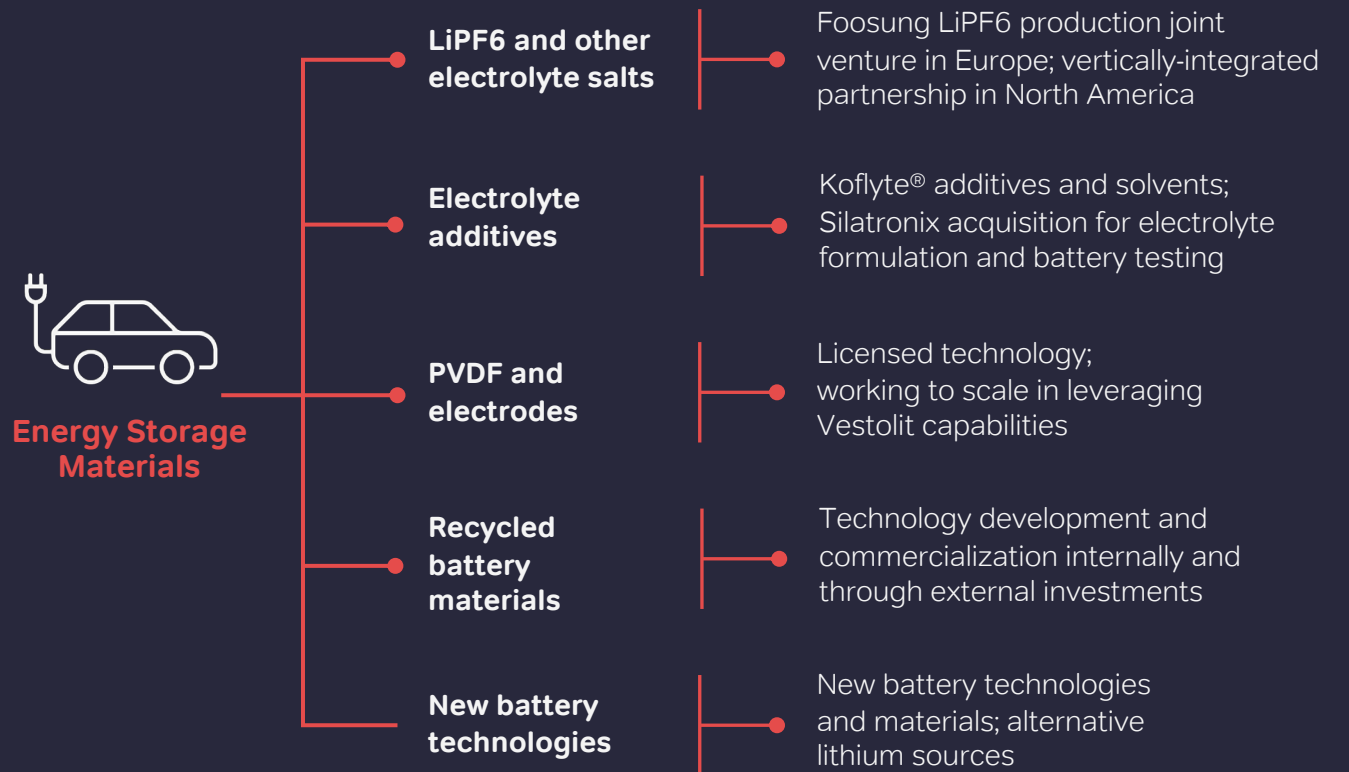
~10%
by mass

Fluorine comprises 10% of each electric vehicle lithium-ion battery by mass

~30kg
per electric vehicle

Each electric vehicle creates demand for 30kg of acidspar

Investment Focus



Deploying Our Excellence Operating System



Commercial Excellence

- Value pricing mindset
- F-gas quota optimization
- Secure supply chains
- Global distribution and reach



Operational Excellence

- Improved fluorspar processing to meet growth in cement and stainless-steel applications
- Rationalized and upgraded the acidspar manufacturing footprint
- Improved uptime with efficient maintenance overhauls



People

- Safety is our first principle
- Successfully executed OneKoura organizational redesign in 2021
- Recruitment and hiring practices ensure commitment to diversity



Sustainability

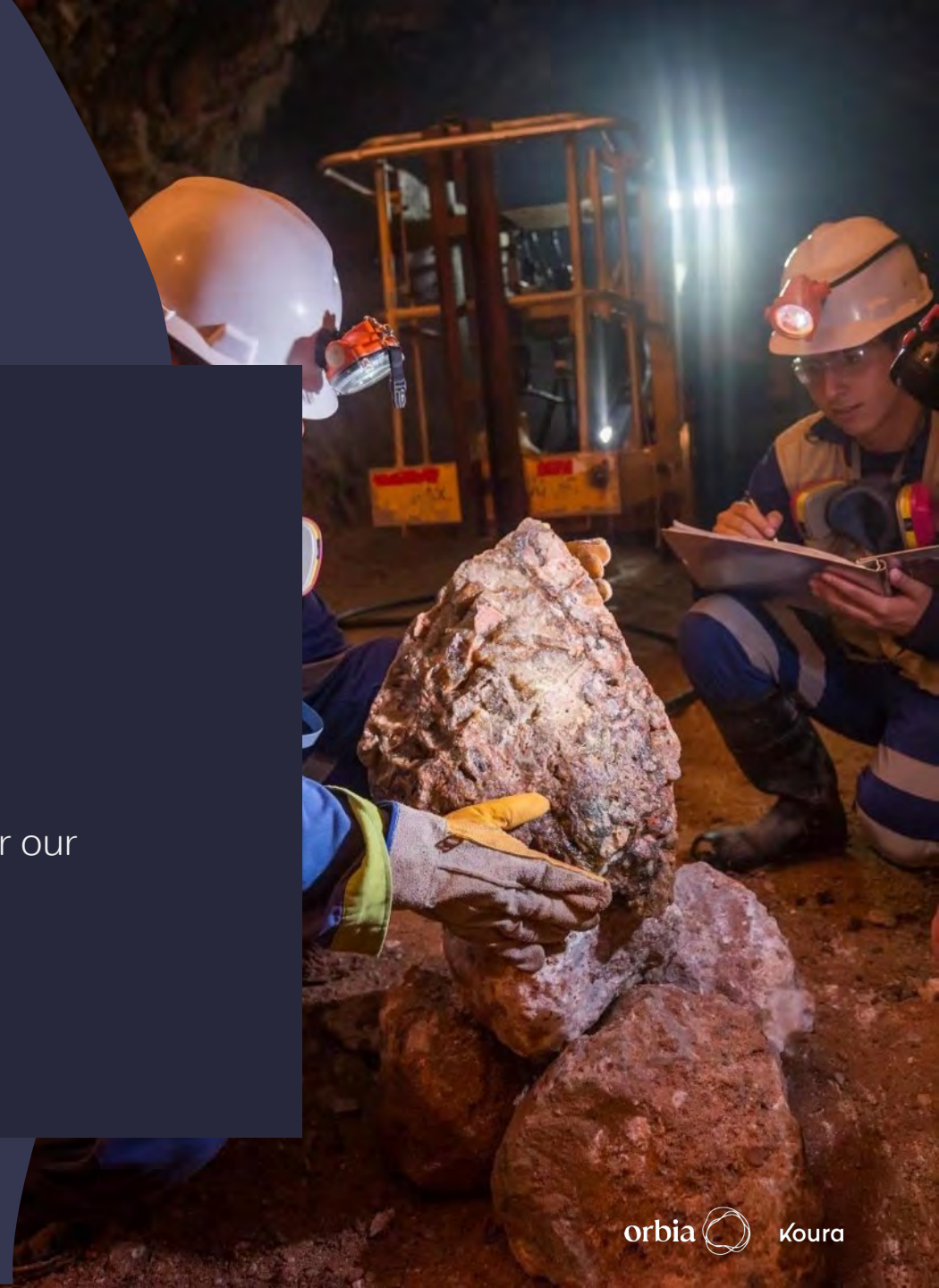
- Koura's new products will enable Orbia to achieve its scope 3 reduction targets and reduce the carbon footprint of our customers
- Deployed technology to reuse +80% of process water in mining operations
- Increased refrigerant recycling capacity by 50%
- Reduced SOx emissions by >25% vs. 2018 baseline

1. Footnote acronym for BIM.

Key Takeaways

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Securing Future Growth



Shai Albaranes
Corporate Vice President,
Innovation & Ventures



Key Messages

- 01** Innovation is at the heart of everything we do— it guarantees the future growth and profitability of Orbia and our **senior leadership is fully committed**
- 02** We **consciously select** business group-led innovation and Orbia-wide efforts to balance **risk profiles, time horizons and expertise**
- 03** We leverage **external innovation**, through partnerships and investments, **to accelerate time to market**
- 04** **Decarbonizing our planet** is one of our selection criterion, especially in Orbia Ventures investments



Our Innovation Portfolio Combines Business-Specific Initiatives as Well as Orbia-Wide Efforts

Business-Specific

V vestolit

alphagary

wavin

NETAFIM[™]

dura-line

koura

Business Innovation

Industry leadership and customer centricity drive business-specific core R&D efforts

orbia
LaunchPad

Our internal innovation program allows every employee to contribute to innovation

Orbia-Wide

orbia
startup partnerships

Combining cutting-edge innovation and Orbia global footprint and scale

orbia
ventures

\$130M CVC fund invests in promising startups aligned with our strategy

Innovation is Embedded in Each of Our Businesses

>280 Research and development
professionals

Portfolio of
2,250 patents
4,600 trademarks

(Including patents in the process of registration)

New products and
services account for

13%
of revenues

LaunchPad, Orbia's Internal Innovation Program, Allows Every Employee to Innovate

2021 by the Numbers



Thousands of employees participated and submitted **854 ideas**



+6,200 hours of innovation mentoring and training provided



Projected to deliver significant financial impact over the long term

*“Orbia...compared with our average customer, **has performed higher than the benchmark data...and is more than double that of similarly sized customers.**”*

BrightIdea

We Invest In and Partner with Leading Startups

Orbia Ventures (Select Investments)



AI and deep-learning technology for pest control process in agriculture



Water electrolysis technology for the very large-scale production of green hydrogen



Advanced battery materials reclaimed from spent lithium-ion batteries



Unprecedented visibility into the health and productivity of any tree at any time



Cloud-based stormwater monitoring platform for the water utility industry

Startup Partnerships (Select Examples)



Orbia Koura is partnering with Ascend to recycle lithium and fluorine that can be used in production of battery materials. Koura and Ascend developed new IP to recycle anode and other battery materials. Ascend has signed manufacturing JVs with leading players and the IP from our joint developments will be integrated in Ascend's recycling facilities and Koura's facilities.



Orbia Wavin signed an exclusive partnership with TaKaDu, an Israeli-based startup that offers advanced leak detection services to urban water managers. TaKaDu provides the technology and Wavin leverages its strong presence in Brazil, Columbia and Mexico to provide commercial and customer-focused services.

Key Takeaways

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Financial Strategy



Jim Kelly
Chief Financial Officer

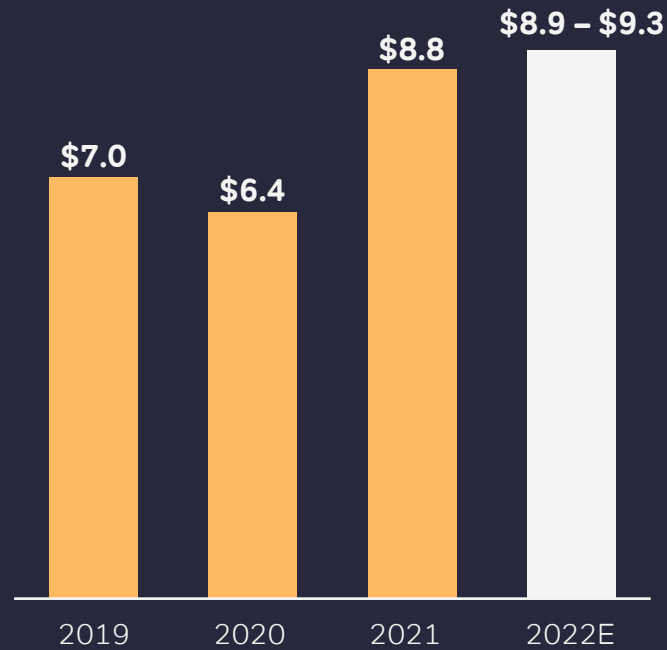


Key Messages

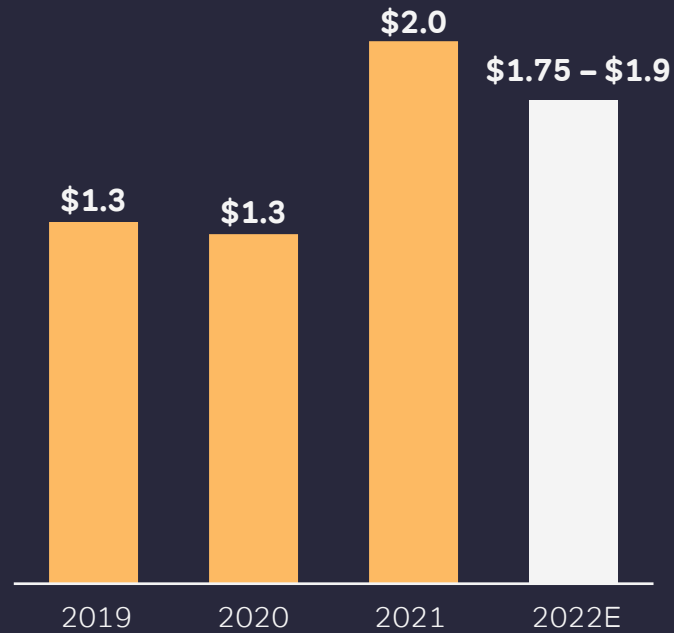
- 01** **Creating value for all stakeholders** with targeted revenue growth of 8-11% and targeted EBITDA growth of 11-14% over the long term
- 02** Balancing our capital allocation model with investments in profitable growth while **maintaining a strong and flexible balance sheet**
- 03** **Returning cash to shareholders** through consistent dividends that grow with earnings and stock repurchases

Reaffirming 2022 Full-Year Estimates

Revenue (\$B)



EBITDA (\$B)



Assuming 2022 full-year EBITDA margins in the range of 20% – 21%, given market uncertainties and inflationary pressure

Investing in Growth, Realizing Synergies, Maintaining Capital and Operational Discipline Yields Outstanding Results

Polymer Solutions

- Capacity expansion
- Geographic expansion
- Functional additives

Building & Infrastructure

- Existing Europe and Latin America
- Geographic expansion
- Stormwater management
- Indoor climate

Precision Agriculture

- Core business
- Services
- Digital farming
- Greenhouse market

Data Communications

- Core business
- Product line expansion
- Services and digital

Fluorinated Solutions

- Core business
- Low carbon footprint refrigerants
- Healthcare
- Sustainable energy

Annual EBITDA Growth Target 2022-2027

8% – 10%

7% – 9%

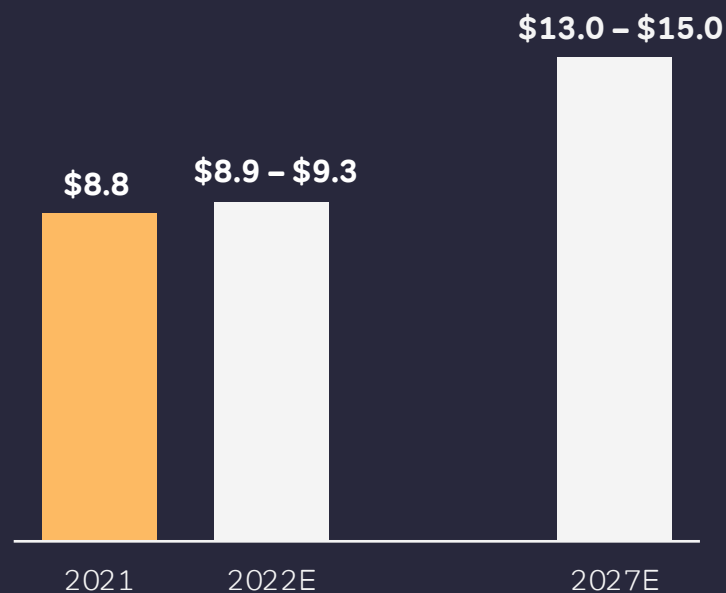
10% – 12%

>15%

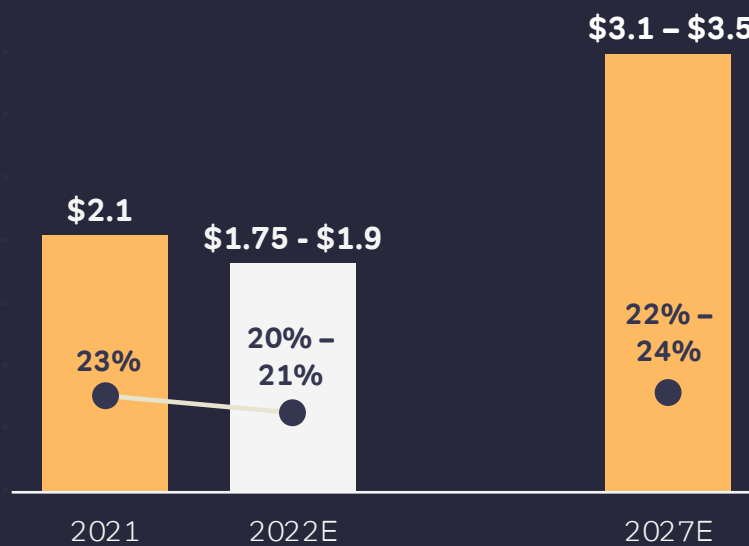
>15%

Targeting Revenue of \$13.0 – \$15.0B and EBITDA of \$3.1 – \$3.5B by 2027

Net Revenue (\$B) Historical and Target



EBITDA (\$B) & EBITDA Margin (%) Historical and Target



Driving Growth

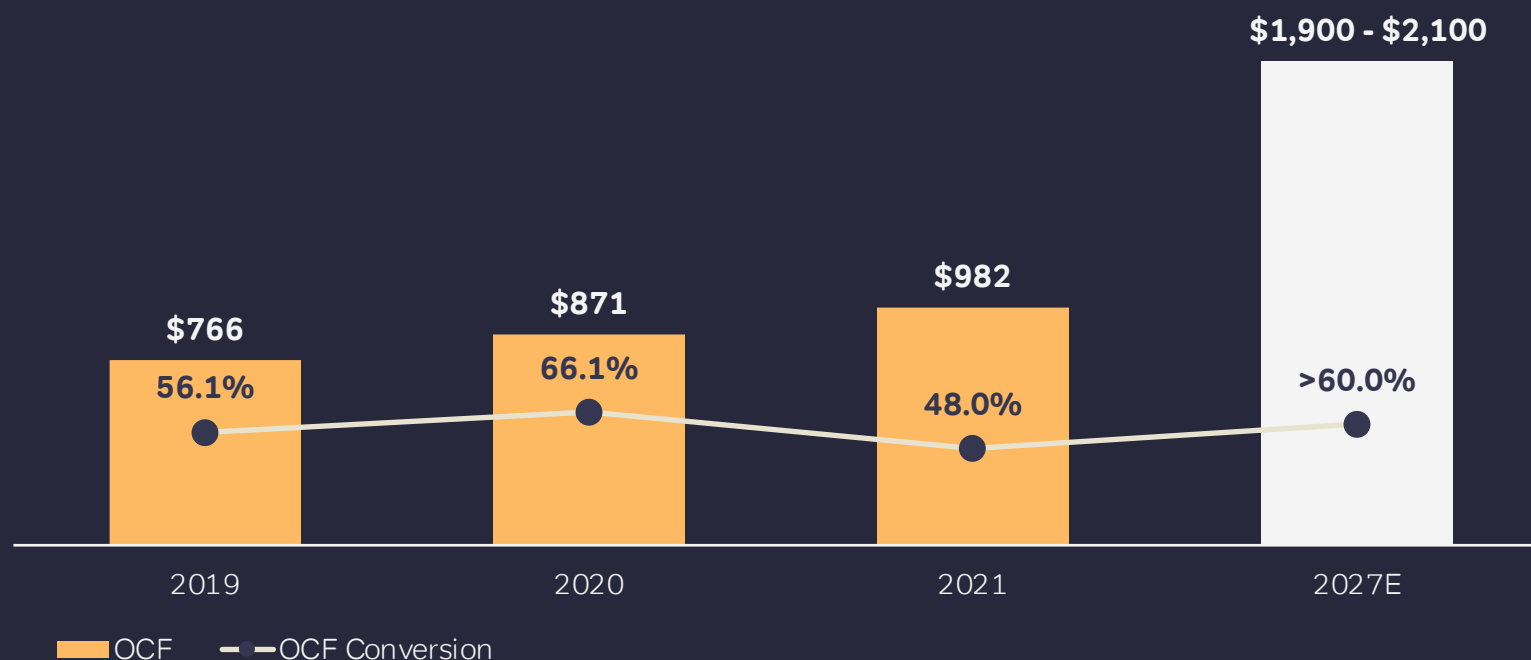
Significant revenue growth through 2027 and beyond

Growth driven by:

- Sustainability-linked megatrends in the industries in which we participate
- Focused investments leveraging existing leadership positions and innovation
- World-class management team and disciplined execution

Increasing Operating Cash Flow and Operating Cash Flow Conversion

Operating Cash Flow¹ (\$M) & Operating Cash Flow Conversion² (%)



Strong Cash Flow

- Operating Cash Flow expected to more than double in 5 years, by 2027
- Achieve Operating Cash Flow Conversion of >60% through 2027

Core drivers of improvement include:

- Working capital improvements
- Efficiencies from digitalization and process improvements
- Supply chain benefits

1. Operating Cash Flow = EBITDA less interest, taxes & Δ in working capital.

2. Operating Cash Flow Conversion: EBITDA / Operating Cash Flow.

Supporting Growth with a Strong, Flexible Balance Sheet

- **Target Net Debt/EBITDA: <2.5X**

- **Long-Term Debt**

- No near-term fixed debt maturities
- \$3.45B in long-term debt¹

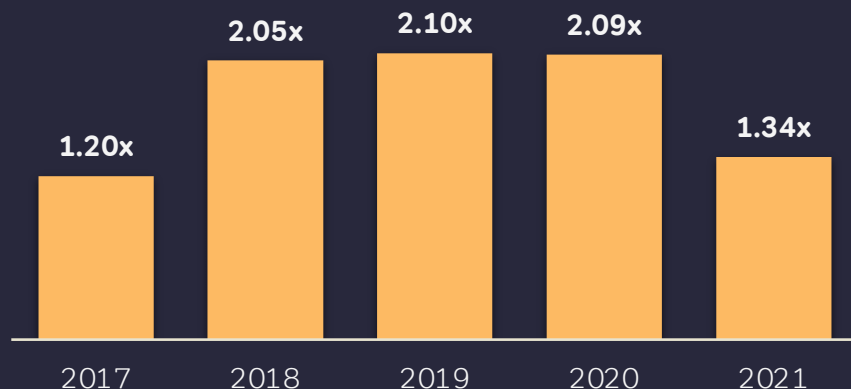
- **Bank Facility**

- Ample liquidity with \$850M in available credit under \$1B revolving loan facility
- EUR \$750M commercial paper program, EUR \$95M outstanding¹

- **Credit Ratings**

- Moody's: Baa3 stable outlook
- S&P: BBB- stable outlook
- Fitch: BBB stable outlook

Net Debt-to-EBITDA



Debt Maturities (\$M)



3.95%

Average cost of LT debt

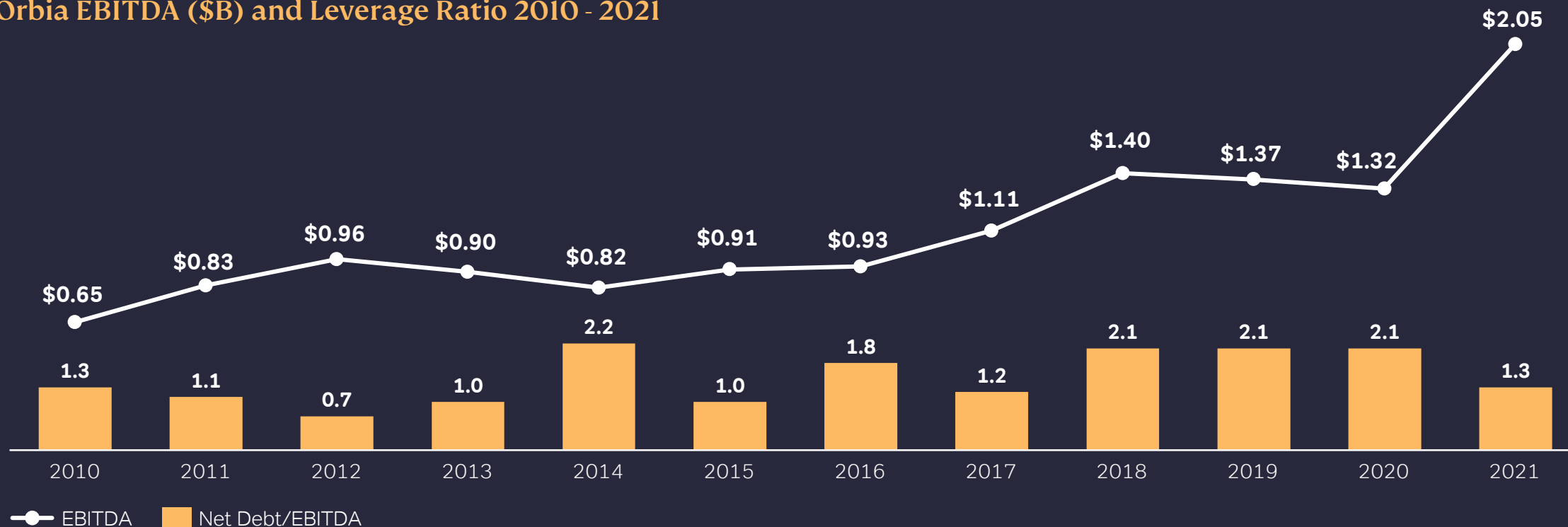
13.4 years

Average LT debt maturity

1. As of 03/31/22.

Demonstrated Ability to Grow EBITDA and Maintain Leverage Below Target Over Long Term

Orbia EBITDA (\$B) and Leverage Ratio 2010 - 2021



Orbia grew EBITDA organically and through acquisitions by >11% annually and maintained net leverage ratio¹ <2.5x over the last decade

1. Net leverage ratio = EBITDA/Net Debt

Maximizing Returns with Disciplined Capital Allocation

Invest in Growth

Invest in Organic Growth

- Reinvest cash flow to invest in high-return growth including capacity, geographic and market share expansion

Selective, Disciplined M&A

- Acquisitions to enable speed to market or bolt-on products and technologies to enhance portfolio
- Attractive growth profile, synergies and medium-term ROIC accretive

Return Cash to Shareholders

Pay Dividends

- Regular return of cash to shareholders with dividend increases, aligned with earnings growth

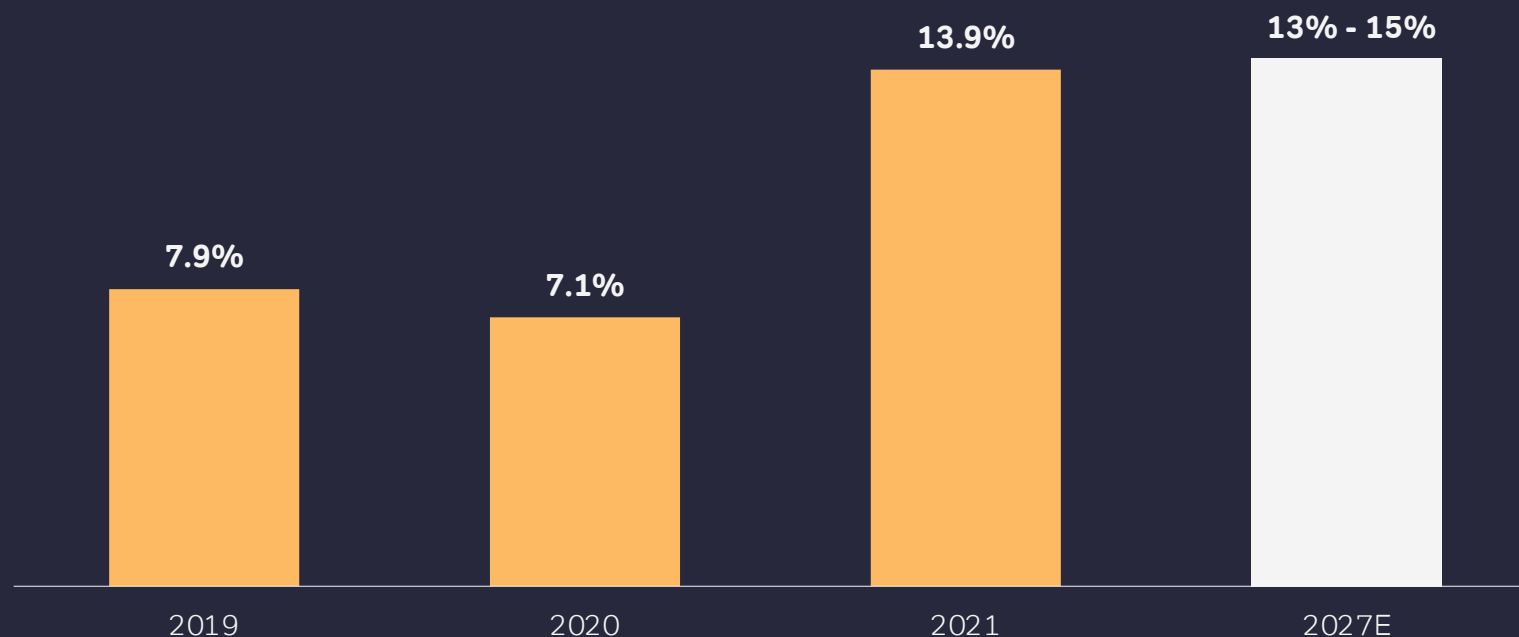
Repurchase Shares

- Share repurchases while prioritizing growth investments



Targeting Long-Term ROIC in Mid-Teens

Historical ROIC (%) and Forecast



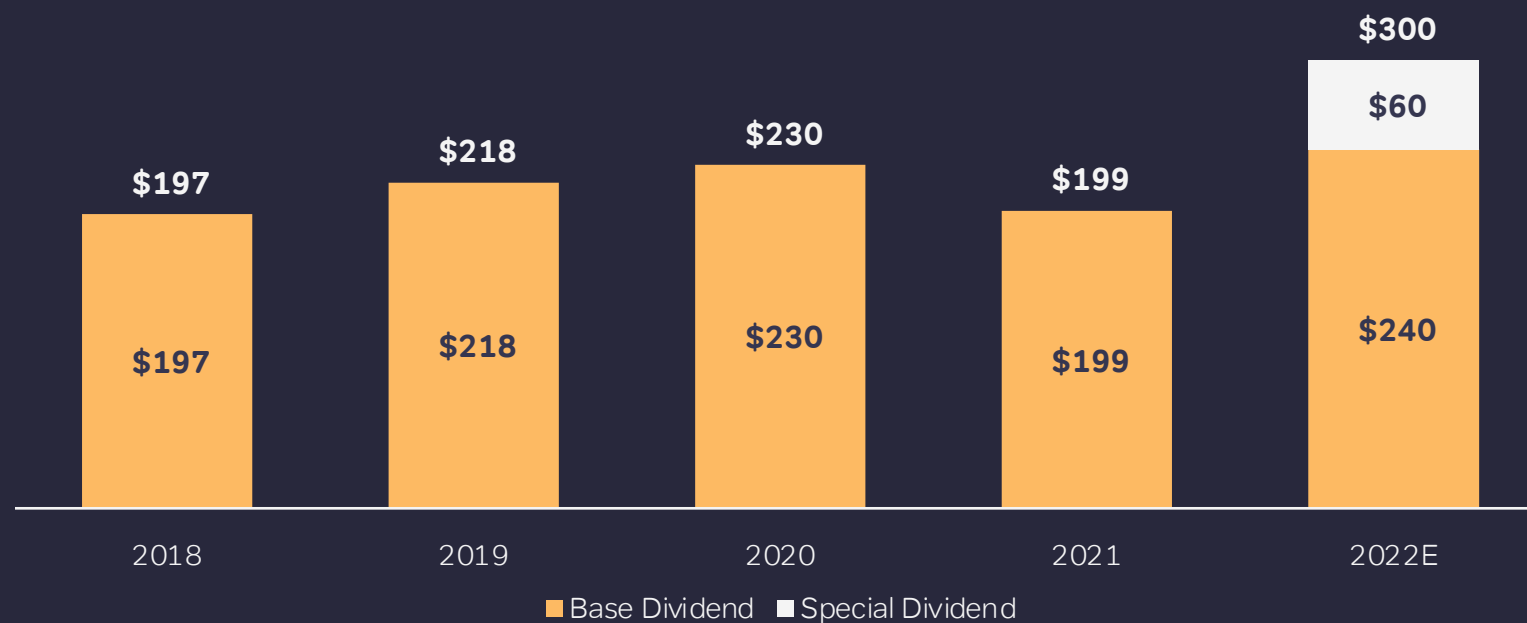
Focusing on Returns

- Targeting ROIC above 10% through investment cycle
- Longer-term ROIC target in mid-teens

Returning Cash to Shareholders

\$1.1B to Shareholders 2018-2022

Orbia Dividends (in \$M)



History of Returning Cash

Consistently returned cash to shareholders since 2018

- >14% of EBITDA returned through dividends since 2018
- Average dividend yield >4%

Projected to Continue

Intend to maintain stable dividend that grows with the business

1. Orbia shareholders approved Orbia's 2022 \$240M base dividend and \$60M special dividend on 04/01/22, payable in 4 installments throughout the year.

Operating Cash Flow Funds 75% of Our Cash Requirement Through 2027, While Maintaining Leverage <2.5x

Sources of Cash

2022 – 2027 inclusive

Operating Cash Flow¹	\$7.8B - \$8.0B	<ul style="list-style-type: none"> Grows from \$1.1B to over \$2.0B per year
Incremental Debt	\$2.8B - \$3.4B	<ul style="list-style-type: none"> Debt increases during period of investment Target <2.5x Net Debt to EBITDA over the long term

Uses

2022 – 2027 inclusive

Maintenance Capital	\$1.8B - \$1.9B	<ul style="list-style-type: none"> Increases from low level during pandemic and grows with business
Growth Capital	\$6.5B - \$6.8B	<ul style="list-style-type: none"> Inclusive of organic growth and small-to-medium-size bolt-on acquisitions
Returns to Shareholders	\$2.3B - \$2.7B	<ul style="list-style-type: none"> Stable dividend grows with underlying business Maintain share buyback program while prioritizing growth investments

Our strategy enables us to invest in growth, maintain low leverage ratios and deliver stable returns to shareholders.

1. Operating Cash Flow = EBITDA less interest, taxes & Δ in working capital.

Delivering Top and Bottom-Line Growth, Industry-Leading Returns and Consistent Value to Shareholders

\$13.0B – \$15.0B

2027 Revenue

\$3.1B – \$3.5B

2027 EBITDA

22 – 24%

Long-term EBITDA margin

>60%

Operating cash conversion

13 – 15%

Return on invested capital

<2.5x

Leverage ratio

Dividends

Stable and growing

Key Takeaways



- 01** **Creating value for all stakeholders** with targeted revenue growth of 8-11% and targeted EBITDA growth of 11-14% over the long term
- 02** Balancing our capital allocation model with investments in profitable growth while **maintaining a strong and flexible balance sheet**
- 03** **Returning cash to shareholders** through consistent dividends that grow with earnings and stock repurchases



Driven by purpose and unified by values,
we choose to work on the toughest challenges

From mine to market, ground to home
and lab to everyday life...

...we rely on our collective ingenuity
and integration across the value chain
to transform materials into greener,
smarter, more efficient solutions



Key Takeaways from Investor Day

- 01** Our global businesses and core values are **inextricably linked to sustainability** and solving world challenges
- 02** We have plans to **expand our market-leading positions**, adhering to our excellence operating framework and innovation mindset
- 03** Orbia has an **exciting future ahead, with a disciplined growth strategy in place** to generate high returns on investments and dividends to shareholders

Orbia Gives Back
**To advance life
around the world**

At Orbia, we believe that fostering STEM skills is essential to achieve our purpose and promote more equitable societies.

On behalf of our stakeholders, we are donating \$50,000 USD to sponsor 150 young and talented girls in STEM training that builds foundational computing, coding and entrepreneurial skills and prepares future generations to push the boundaries for good.



orbis 

Q&A

